

2010 Branson Adopted Budget





CITY OF BRANSON

110 West Maddux St. • Suite 210 • Branson, Missouri 65616
(417) 334-3345 • Fax (417) 334-6095

Honorable Mayor and Board of Aldermen:

I welcome the opportunity to present the 2010 Fiscal Year Budget for the City of Branson totaling \$62.1 million. Branson remains a vibrant and thriving city with a bright future, and the 2010 budget fully funds the essential services that make Branson a world-class city in which to live, work and entertain the millions of visitors that select our community for their vacation destination.

Although the national economy continues to be in a serious downturn and managing the budget this past year has been challenging, the City of Branson remains in a fairly stable financial condition. Because of events occurring on the national level and internally here at the city, we experienced difficulties in creating the 2010 budget. Negative news about the economy kept our visitor numbers down in 2009, which in turn lowered our sales and tourism tax revenues. While the overall 2009 fiscal year revenues were relatively flat, we will be keeping a close watch on revenues and expenditures throughout the 2010 fiscal year. Compared to a vast number of cities nationwide, Branson is doing relatively well during these difficult economic times.

With tourism tax collections in below the budgeted projections, the general and transportation sales tax revenues are relatively flat. Furthermore, during fiscal 2009, the city felt the effects of financial agreements such as the Branson Landing and Branson Hills tax increment financing agreements; the management agreement with Hilton for the convention center; and the opening of the Branson Airport. While we met all of these agreements in 2009, it has been challenging. We will have to closely monitor each agreement in 2010.

We have not only identified but also rectified some concerns to develop an austere and fiscally responsible 2010 budget. Following administrative recommendation, the Board approved a change of the fiscal year to a calendar year, which required a three-month and a twelve-month budget. We have maintained all city services, hired two additional dispatchers to accommodate the increase in police and court activities, allowed for a modest increase in salaries resulting from a salary and benefit study, revamped the capital improvements program and stayed focused on bringing the city in order. We will be finding efficiencies, increasing revenues where necessary and decreasing expenditures in 2010.

The City's "Unreserved Fund" balance was \$12 million as of 09-30-07 and decreased to \$9.3 million as of 09-30-08, estimated \$8 million as of 09-30-09, and is projected to end 2010 at \$4.3 million. The 2009 ending balance was projected to be \$6 million, but came in at \$8 million due to very conservative spending and several items being placed on hold in lieu of the economic status. We also split out the convention center budget from the general fund budget in 2010, which decreased the general fund balance by \$1 million. Therefore, the ending balance from 2009 to 2010 is about a \$2.7 million decrease, but only \$700,000 less than what we had anticipated the 2009 ending balance to be. Because several items were cut from the 2009 budget, those items have been added back to the 2010 budget which is the reason for the big decrease in fund balance in 2010.

The City will encourage the quality growth of a healthy, wholesome, clean environment in which people live, work and visit.



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The Board has set a policy on the level of unreserved fund balance that should be maintained in the general fund. GFOA recommends that general-purpose governments maintain an unreserved fund balance of no less than 15 percent. We will maintain unreserved fund balance in the general fund of no less than 30%. Furthermore, to keep the lines of communication open between the Board of Aldermen and administration on budget matters, we will continue to report monthly to the Board's Finance Committee and the Board of Aldermen on expenditures and revenues to mitigate future budget problems.

I would like to thank all of the city directors in cooperating with this year's budget process and for supporting its preparation. I would also like to express my continuing appreciation to the Mayor and Board of Aldermen for their leadership, visionary outlook and unwavering support.

Dean Kruithof
City Administrator

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Branson Profile

The City of Branson (2007 population 7,435) is located in southwest Missouri, 35 miles south of Springfield within the heart of the Ozark Mountains. Branson is surrounded by three prize winning fishing and recreational lakes. The city is 20.85 square miles and plays host to nearly 8 million visitors a year. The city has become the focus of international attention as both a major development area and an entertainment and tourism Mecca. The reasons are numerous and range from the scenic natural beauty of the region to the star studded theaters with their line-up of major recording artists, world class shopping opportunities, lake activities and other family oriented entertainment offerings.

Tourism

Situated within an 8-hour drive for 33% of the U.S. population, Branson and the Tri-Lakes area record nearly eight million visitors annually who pump over a billion dollars into the local economy. Branson has been a “rubber tire” destination with the vast majority of tourists arriving by vehicles, RV’s and tour buses. However, more visitors are now flying into the area each year. Branson holds the title of America’s Top Motor Coach Vacation Destination.

A survey of the American Society of Travel Agents (ASTA) ranked Branson the “number one up and coming most-booked destination for travel agents”.

A geographical profile of Branson visitors shows the following:

Come from a radius of 100 miles or less	15%
-Radius of 100 to 300 miles	25%
-Radius of over 300 miles	60%
Average distance traveled	231 miles

The growth in tourism and the related construction activity greatly increased the tax revenues of the city, particularly sales tax revenues. Tourism growth has also placed a strain on the city’s infrastructure. This pressure has resulted in significant infrastructure improvements over recent years, financed 100% by the increased revenues from sales and tourism tax.

The following table sets forth the estimated number of restaurant seats, theater seats, lodging rooms and the number of hotels and motels located in the city as of January 1999-2008. Declines reported in 2002 are due to two factors: 1/ Takeover of several large theaters by church organizations; 2/ Closing several motels along the Lake Taneycomo lakefront for development of a new lakefront convention center & retail destination.

	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
Restaurant/Dinner Theater Seats	32,052	32,299	33,930	34,244	34,494	35,056	35,266	38,018	38,813	36,325
Theater Seats	58,780	60,043	61,714	56,797	56,228	55,967	57,623	60,317	59,757	50,046
Lodging Rooms	17,550	17,782	17,699	17,427	17,686	17,849	17,904	18,578	18,808	16,260
Hotels/Motels	202	205	209	198	200	201	205	208	207	168

Area Theaters

Branson resounds with the best of American music, often called America's Live Entertainment Capital. Among its residents are well-known names in contemporary and country music. The variety of music includes everything from country/bluegrass to Broadway. There's also comedy, magic, Irish dancing, and a variety of staging that defy easy labels. A successful Midwestern family vacation destination for many years, the music industry's rapid expansion in the past decade has launched the community into world-class tourism. It's been called a phenomenon. In 2009, Branson celebrated 50 years of live music shows as the Baldknobbers Jamboree opened their show in 1959.

Branson is home to 53 music theaters whose 50,046 theater seats are 10,000 more than on Broadway in New York City. Each theater hosts from one to three different shows daily. Collectively, they host more than 100 shows and offer live entertainment from early morning until late evening. Several of the widely known performers who came to this area are now permanent residents and actively involved in the community. In turn, these performers have helped to draw recognition to the immense pool of talent in all of Branson's theaters. Together, they create a diversity and balance to suit every musical and entertainment taste.

New to Branson in 2008 was the 2,000 seat Sight & Sound Theatre on Expressway Lane, presenting "*Noah, The Musical*". This amazing Bible-based production is performed on a 4 story high, 300 foot stage that sits 180 degrees around the audience. With a cast of over 50 professional singers/actors, 80 live animals, and more than 50 animatronics, audiences are mesmerized by this magnificent production.

Family Attractions

Three big lakes—Table Rock, Taneycomo and Bull Shoals—offer some of the finest fishing in the nation and any freshwater activity you can imagine. You can enjoy boating, swimming, skiing, sailing, sunning, scuba diving, parasailing and sightseeing. Many excursion boats cruise the lakes providing passengers with lunch, dinner or sightseeing.

Three large area theme parks draw millions of visitors. These parks provide a wonderful venue for visitors of all ages. They feature unique crafters and artists, rides and amusements, live comedy and drama, many dining places, dozens of musicians and music shows, and water attractions such as wet rides and wave pools.

With the completion of the Branson RecPlex in 2005, the city now has the facilities to host regional, state and national events. Branson will host its third AAU national tournament in 2010, and they are continually working to attract other tournaments and events. The facility has become very popular with both local residents and visitors participating in or attending these sporting events. Branson has proven to be an ideal location, with great facilities and many amenities. Special events are also held at the RecPlex, much to the delight of young and old alike. The Thanksgiving Shootout, a parent and child basketball shooting contest and Breakfast with Santa are always very popular.

Golf

More than a dozen golf courses are currently open in the Branson/Lakes Area. Golfing is one of the fastest-growing interests of vacationers who can enjoy their favorite sport on a choice of courses within just a few miles of each other. Country clubs, pro shops, lessons, restaurants and all amenities are available. And who knows, you may see a familiar famous face or two teeing off on the next fairway. Many of Branson's entertainers enjoy golf and are often seen on local courses.

Outdoor Activities

Table Rock Lake is a freshwater fisherman's paradise. Fertile waters teeming with an assortment of America's top sport fish like bass and crappie make it the ideal spot for the novice and serious fisherman alike. Table Rock Lake is the scene of many national fishing tournaments. Water sports enthusiasts can also swim, ski, wakeboard, sail, kayak, or scuba dive.

Lake Taneycomo is equally famous as a cold-water trout waterway, where rainbow and brown trout abound. The Missouri Department of Conservation maintains a fish hatchery near Table Rock Dam which produces more than 80 percent of the fish released into Lake Taneycomo.

Bull Shoals offers much of the same recreational opportunity as Table Rock, only a few miles away. It's less densely developed than the Table Rock and Taneycomo areas; however, comfortable resorts and campgrounds are available along its shorelines.

Hikers can enjoy the outdoors on established nature trails that wind through forests and skirt the lakes' shorelines. Spelunking, or cave exploration, is also available in the area.

Hunters come by the thousands each season for deer, turkey and other game. For people who prefer to see the outdoors from the comfort of their vehicles, all numbered highways offer scenic vistas of the Ozarks.

Shopping

Visitors consistently rank shopping among the most popular activities of the area. Shopping venues include Branson Landing with 1,000,000 sq. ft. of world-class shopping, the new Branson Hills/Branson Shoppes development offering Kohl's, Wal-Mart Super Center, Target, and Home Depot as well as Best Buy, Michael's, and Bed, Bath & Beyond. Three large factory outlet malls, a thriving downtown district and specialty stores throughout the city add to the shopping experience in Branson. Shoppers can find contemporary goods and handcrafted items all year round. Branson ranks near the top in the nation in the number of factory outlet stores.

Lodging and Restaurants

Today over 16,260 rooms are available in local motels, hotels, bed and breakfast inns and condominiums. The current number of lodging facilities, excluding condominiums, is 168. Room rates range from \$22 per night for budget accommodations to \$600 for luxurious suites overlooking Table Rock Lake. Seasonal rates and senior citizen discounts apply at many lodging facilities.

Visitors have an endless variety of restaurants and food establishments from which to choose. There are approximately 268 eating establishments with over 38,813 seats within the city. Cuisines range from home-cooked American to International.

Conference Facilities

The Branson area has several conference center hotels. A conference center with a 302-room hotel is located on the shores of beautiful Table Rock Lake and has the ability to accommodate up to 3,000 delegates. In addition another facility one block from the world famous Highway 76 has meeting and conference capacity of 1,200. The City has completed a 220,000 sq. ft. convention and exhibition complex in conjunction with a convention center hotel all adjacent to the city's waterfront development Branson Landing on Lake Taneycomo in downtown Branson.

Construction Growth

Building Permits

The City has experienced dramatic growth in tourism and related construction between 1990 and the current year. Reflecting growth in tourist-related accommodations, the following table sets forth the estimated value of residential and commercial building permits issued by the city for the last eighteen years.

1990	\$33,655,529
1991	54,904,470
1994	87,506,675
1995	49,652,343
1996	22,478,302
1997	22,798,893
1998	43,819,684
1999	65,700,000
2000	61,300,000
2001	41,300,000
2002	60,574,831
2003	61,408,217
2004	75,553,018
2005	168,697,330
2006	215,976,736
2007	121,114,363
2008	101,916,348

Additionally, there have been significant tourist-related construction projects in unincorporated portions of the county during the same eighteen-year period. The growth in tourism and related construction has greatly increased the tax revenues of the city, particularly sales tax revenues. However, tourism growth has also placed a significant strain on the city's infrastructure. This pressure has caused the city to take steps to provide infrastructure improvements necessary to accommodate the growth.

Sources of Revenue

The City will finance its operations through the following sources for 2010:

Source	Estimated Percent
Property Taxes	7.89%
Sales Taxes	30.92%
Utility User Fees	1.57%
Tourism Tax	23.21%
Other	36.41%

**Current Assessed Valuation
(Based on a percentage of market value)**

The City’s ad valorem tax levy for 2009 is \$.5116 per \$100 of assessed valuation and the total ad valorem taxes for all taxing districts having jurisdiction over property within the city is 4.6251 per \$100 of assessed valuation.

Assessed valuation of commercial property is 32% of market value; on residential 19% of market value; and on personal property 33% of market value. In addition, there is a 15% surcharge on all commercial property. Agricultural property is valued based on production at the rate of 12%.

Year	Real Estate	Utilities	Personal Property	Total Assessed
1994	142,734,080	3,575,535	19,939,116	166,248,731
1995	240,016,554	2,068,176	30,762,591	272,847,321
1996	252,786,780	2,429,668	25,413,891	280,630,339
1997*	240,103,260	2,631,082	22,724,044	265,458,386
1998	243,179,400	2,551,102	29,848,387	275,578,889
1999	257,190,270	4,086,237	31,133,104	292,409,611
2000	283,475,952	-	36,612,113	320,088,065
2001	294,325,977	-	39,032,109	333,358,086
2002	298,745,230	5,894,988	38,110,747	342,750,965
2003	302,711,970	4,152,334	39,658,511	346,522,815
2004	317,080,460	3,967,455	41,008,721	362,056,636
2005	330,667,950	4,172,582	43,470,517	378,311,049
2006	340,976,728	-	49,329,969	390,306,697
2007	422,000,970	2,586,522	55,904,006	480,491,498
2008	390,252,437	1,629,071	58,334,421	450,215,929
2009	420,847,761	2,938,142	57,999,090	481,784,993

General Sales, Transportation and Tourism Tax Rates

The city’s current General Use Sales Tax rate is 1.00%. Money derived from such tax is available to fund city programs and services.

The city currently has a Transportation Sales Tax of ½ cent that was adopted in August 1991 to be used for the purpose of making transportation and street improvements and paying debt service with respect thereto. This tax became effective October 1, 1991. To provide funding for continued road and bridge construction and maintenance, in an election the qualified voters of the city extended the City Transportation Sales Tax for 20 years, which began in October 2005.

In 1993, the voters of Branson approved a Tourism Tax to be levied on hotel, motel and ticketed events at the rate of 2% and tax at the rate of 1/2% on food and drink. In April of 1996, the voters increased the tax on hotel, motel and ticketed events to 4%. The Missouri Supreme Court declared the Tourism Tax unconstitutional on May 27, 1997. In September of 1997, the State adopted new Tourism Tax legislation, which was put before the voters of Branson in November of 1997 and adopted effective November 7, 1997.

TOURISM GROWTH			
Year	Tourism Tax	Sales Tax	Transportation Sales Tax
1992	\$ -	\$ 3,363,302	\$ 862,833
1993	-	4,471,058	2,217,247
1994	4,553,395	5,403,558	2,723,299
1995	4,585,730	5,785,886	2,890,388
1996	4,845,457	6,395,924	3,150,835
1997	* 3,452,905	6,708,460	3,289,680
1998	** 7,877,041	7,057,630	3,516,525
1999	9,959,003	7,571,039	3,771,864
2000	9,966,756	7,797,461	3,881,540
2001	10,107,008	7,856,454	3,910,917
2002	10,893,279	8,053,113	4,006,993
2003	10,843,815	8,232,602	4,092,582
2004	10,576,083	8,114,758	4,035,548
2005	10,450,089	8,167,830	4,057,524
2006	11,106,454	8,758,072	4,346,951
2007	11,923,714	9,880,994	4,905,504
2008	12,620,239	10,319,340	5,120,984

*Tourism tax legislation was ruled unconstitutional in May 1997, and reinstated by popular vote in November, 1997.

**Increase in 1998 was due to an increased Tourism tax rate to 4%,

Transportation

U.S. Highway 65, a north-south highway, is the main route to Branson with over 80% of motorists coming from the north. Highway 65 has been expanded to a divided four-lane highway from Springfield to the Arkansas state line.

The Springfield/Branson Regional Airport, located 45 miles north in Springfield, reports a large increase in air passengers and credits Branson's popularity as a leading reason. More and more visitors are flying into Springfield and utilizing a shuttle service or renting a vehicle to travel from the airport to Branson. Airlines serving the airport include: Northwest, American, and United, providing approx. 70 scheduled flights daily. The Branson area's first privately-funded commercial airport opened in the spring of 2009. Located south of Branson and east of Highway 65, the airport has a 7,140 foot runway to accommodate commercial jets, and is served by several airlines.

The city has taken the lead in solving one of its major concerns—traffic—during its rapid growth as a tourism destination. Since 1991, over \$65 million has been spent on new and reconstructed roads. This network of new roads, designated as color-coded routes, has been designed to work in concert with improvements to state highways and to minimize congestion throughout the city.

The Union Pacific System, which makes one freight stop in the city each day, provides railroad service. General passenger service is not available. A sightseeing passenger rail service provides passenger trips into the Ozark Mountains and is located downtown within the historic district and adjacent to Branson Landing.

Community Services

City residents enjoy numerous municipal services, including the following:

Parks and Recreation: The City has a full time parks director and staff maintaining 16 city parks, a state-of-the-art recreation complex and a fully equipped RV Park. Some parks are lighted for evening softball, tennis or use of the playground equipment; others are acres of trees and grassy areas for quiet enjoyment. The RV Park has approximately 160 full hookup sites, fishing docks, boat ramps, restrooms and showers and is open year-around. Nature trails offer a variety of means for exercise, and also a great tool for nature lovers. The wilderness area along the bluffs of Lake Taneycomo, called Lakeside Forest Wilderness Area, is located 1/4 mile off famous Highway 76. Currently, the Recreation Complex consists of an aquatic park; basketball courts; baseball and soccer fields; outdoor and indoor walking trails; covered picnic pavilions with a playground; as well as a fitness center operated by Skaggs Community Health Center.

Police Protection and Service: The Branson Police Department serves the community 24 hours a day in all areas of investigation, patrol, traffic, jail, communication and records. All officers are certified under the Missouri Police Officers Training Act with a majority of the officers having been trained at the Missouri Highway Patrol Law Enforcement Academy. Community Relations is responsible for teaching the Drug Abuse Resistance Education (D.A.R.E.) program in the Branson and Kirbyville school districts. With a relatively small resident population and eight (8) million visitors each year, the Branson Police Department must operate as a big city force.

Fire Protection: The Branson Fire Department is comprised of 40 full-time career fire fighters and budget approval for 35 volunteers, operating from 3 fire stations staffed with two engine companies and one ladder truck company. Each fire fighter is trained within the department and attends seminars in basic fire fighting, hazardous chemical spills, L.P. gas emergencies, arson control, and investigation. With a resident population of approximately 7,500 people, Branson entertains up to eight million visitors a year. Although relatively a small town, Branson is faced with big city challenges. Branson Fire and Rescue also offers a C.E.R.T. program, training citizens in the community to perform essential life-saving functions while waiting for the professional responders to arrive. The Technical Services Division focuses primarily on plan review and inspections of new and existing commercial properties, fire safety education and prevention.

Community Center: The Branson Community Center is used for a wide range of activities, such as a senior lunch program, dancing, crafts, card playing, and club meetings. The classrooms and large community hall are available to rent for private use such as wedding receptions, family reunions, dances, and meetings.

Libraries: The Taneyhills Community Library, a non-tax supported facility, is supported by fund-raising efforts of the Taneyhills Library Club and voluntary contributions from area residents. There are now over 28,000 volumes on the shelves. The College of the Ozarks' Lyons Memorial Library is a vital part of the four-year liberal arts college education program. Its shelves are filled with a variety of reference, educational, religious, and entertainment books. Residents of the City may acquire a library card to the facility for a \$10 fee.

Utilities: Branson is serviced by two electric utility providers; the City of Branson owns and operates the water and sewer utilities within the city limits; and Southern Missouri Natural Gas has been granted approval by the city of Branson to begin the process of providing natural gas to the Branson region. The local landline telephone provider for the Branson area is CenturyTel. Several wireless providers offer service in the area.

City Government Information

GOVERNMENT AND ORGANIZATION OF THE CITY

The city was organized on April 1, 1912, and is operated as a council/administrator form of government. The governing body of the city is the Board of Aldermen. The Board of Aldermen is comprised of six members who are elected by wards, and a Mayor who is elected at large. The Mayor and the Aldermen are each elected to two-year terms.

Name	Position	Ward
Raeanne Presley	Mayor	Elected-at-large
Bob Simmons	Alderman	Ward #1
Stan Barker	Alderman	Ward #1
Sandra Williams	Alderman	Ward #2
Cris Bohinc	Alderman	Ward #2
Dr. Rick Davis	Alderman	Ward #3
Stephan Marshall	Alderman	Ward #3
Dean Kruithof	City Administrator	

Size and Location

The city encompasses approximately 20.85 square miles in area. The following table sets forth the population of the city at intervals since 1960 according to the United States Census Bureau.

Year	City Population
1960	1,887
1970	2,175
1980	2,550
1990	3,706
2000	6,050
2006 Intermediate Census	7,435

Long-term Indebtedness

The following is a schedule of revenue bonds outstanding as of September 30, 2009. The City of Branson has issued insured Revenue Bonds securing a rating of AAA for each issue. In 2003, the City issued uninsured Annual Appropriation Revenue Bonds through the Missouri Development Finance Board, securing a rating of BBB+ and Baa1 from Standard & Poor and Moody’s rating agencies. In 2004, the City issued uninsured Annual Appropriation Revenue Bonds through the Missouri Development Finance Board and securing a rating of BBB+ and Baa1 from Standard & Poor and Moody’s rating agencies. In 2005, the city issued \$80,000,000 in Annual Appropriation Revenue Bonds to complete the downtown renovation project. The City again secured a rating of BBB+ and Baa1 from Standard & Poor and Moody’s. In 2007, the City issued tax refunding revenue bonds to advance refund \$1,600,000 of outstanding tourism tax revenue bonds. The net proceeds were deposited in a trust with an escrow agent to provide for all future debt service payments on the refunded portion of the bonds. As a result, the refunded portion of the 1998B Bonds is considered defeased and the related liability for these bonds has been removed from the long-term debt.

	<u>Balance September 30, 2009</u>	
Revenue Bonds - Water & Sewer		
1992A Issue	\$	620,000
Tourism Tax Revenue Bonds		
1994A Issue		1,299,000
1995A Issue		12,315,000
1998A Issue		1,305,000
1998B Issue		8,525,000
2007 Issue		1,840,000
		<hr/> 25,904,000
MDFB 2003A Issue		42,185,000
MDFB 2004A Issue		39,325,000
MDFB 2005A Issue	\$	79,530,000
		<hr/> 161,040,000
	\$	<hr/> <hr/> 186,944,000

Educational Facilities

The Branson School District encompasses the entire city. The school district currently holds an AAA rating from the State Department of Elementary and Secondary Education, which is the highest rating obtainable. The North Central Association of Colleges and Schools accredit the school district’s secondary program. The school district currently has two elementary schools, one junior high school and one high school. The current total enrollment of the School District is 4,405 students.

The College of the Ozarks, a private four-year college operated by the Presbyterian Church, is located adjacent to the city and has enrollment of 2,500-3,000 students. Additionally, Drury University and Missouri State University are located 35 miles to the north in Springfield, Missouri.

A satellite facility of Ozark Technical Community College & Vocational School is located in Branson Meadows on Gretna Road. Their current local enrollment is approximately 425 students carrying an average of 9 credit hours. OTC also offers work-force training for businesses that need their employees trained in certain programs.

Medical Services

Skaggs Community Health Center is a 165-bed, not-for-profit community owned full-service hospital and health center located in Branson. The campus includes Skaggs Hospital, Skaggs Outpatient Center, a helicopter landing pad for air ambulance service and two medical office plazas. Services are provided in the areas of family practice, internal medicine, general practice, general surgery, open-heart surgery, radiology, ophthalmology, orthopedic surgery, oncology, urology, pathology, and dentistry.

Skaggs employs more than 1,050 people, making them one of the largest employers in the Branson/Lakes Area. Skaggs opened its new 12,000 square foot Skaggs Cancer Center on the first floor of the Skaggs Outpatient Center in 2008. This new unit offers an ambulatory infusion area, two exam rooms, and ten IV stations. Also new in 2008 was the Women's Center, which is one of 25% of facilities providing digital mammograms.

Skaggs also manages a variety of family medicine and specialty satellite clinics throughout Stone and Taney counties. Also available for residents and tourists are clinics operated by St. John's Hospital and Cox Health Center in Springfield.

The Taney County Health Department and the Branson Health Department were integrated in 2008, now serving the community as Taney County Health Department. A full staff providing services in the areas of: nursing, sanitation, agency referral, family planning clinic, geriatric clinic, rabies clinic and inspections for new and existing businesses.

Nursing and Care Centers located in the area include Rolling Hills Estates Nursing Home, Point Lookout Health Care Center, Table Rock Health Care Center and Culpepper Place Assisted Living.

The Taney County Ambulance District provides ambulance services for the city that is a separate taxing jurisdiction supported by its own sales tax of ¼%. TCAD is an aggressive EMS service, serving all of Taney County. They also provide mutual aid assistance to surrounding counties in Missouri and Arkansas. TCAD is one of fastest growing Districts in the state with a wide area of coverage of approximately 620 square miles, with over 42,000 residents and over 7 million visitors a year. From its beginnings in 1976, TCAD has grown from 6 employees to over 60 full-time and 30 part-time employees in 2009. Employees include paramedics, EMT's, dispatchers, office staff and part time employees maintaining a 24-hour dispatch center, four stations, one education building, and multiple staging areas. Nine ambulances are fully equipped and ready for use at any given time.

Description of Funds and Fund Types

For accounting purposes a local unit of government is not treated as a single, integral entity. Rather, a government is viewed instead as a collection of smaller, separate entities known as “funds”. The Government Accounting Standards Board’s (GASB) Codification of Governmental Accounting and Financial Reporting Standards, Section 1300, defines a fund as:

“A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.”

All of the funds used by a government must be classified into one of seven “fund types”. Four of these fund types are used to account for a local government’s “governmental-type” activities and are known as “governmental funds”. Two of these fund types are used to account for a government’s “business-type” activities and are known as “proprietary funds”. Finally, the seventh fund type is reserved for a government’s “fiduciary activities”.

Governmental Funds

Four fund types are used to account for governmental-type activities. These are the general fund, special revenue fund, debt service fund, and capital projects fund.

General Fund

The General Fund is the City’s primary operating fund. Within it are nearly all of the operating departments - Police, Fire, Administration, Information Technology, Finance & Personnel, City Clerk/Municipal Court/Legal, part of Public Works, Building & Planning and Engineering. This fund is used to account for most of the day-to-day operations of the City, which are financed, from property taxes and other general revenues.

Special Revenue Funds

Special Revenue Funds are used to account for revenues derived from specific taxes or other earmarked revenue sources which, by law, are designated to finance particular functions or activities of government and which therefore cannot be diverted to other uses. The city has the following special revenue funds:

The Recreation Fund - accounts for all revenues and expenditures related to the city’s park system and recreational programs, received revenues from the city recreation programs, and a subsidy from the General Fund.

Transportation Sales Tax Fund – accounts for the expenditures for routine road maintenance along with transfers to capital projects for pay-as-you-go infrastructure improvements.

The Tourism Tax Trust Fund - accounts for the collection and expenditure of the city's tourism tax, which provides funding for debt service on bonded debt on city infrastructure, pay-as-you-go infrastructure improvements as well as tourism marketing that receives 25% of the tax.

Debt Service Funds

Debt Service Funds are used to account for the payment of interest and principal on general and special obligation debts other than those payable from special assessments, and debt issued for and serviced by a governmental enterprise or dedicated funding source, such as a tax increment financing district.

The Debt Service Fund - accounts for revenues from the TIF district property and sales taxes and various other revenue sources. Appropriations are for expenditures and debt service related to the city's capital projects program.

Capital Project Funds

The Capital Projects Funds account for all resources used for the acquisition and/or construction of capital equipment and facilities by the City except those financed by Special Assessment, Enterprise and Internal Service Funds. The City has the following Capital Project Funds:

The Capital Project Planning Fund - was created in 2001 to provide start-up money for preliminary planning, engineering and/or design work for multi-year capital projects. As these projects come to fruition, the Capital Project Planning Fund will be reimbursed from funds provided for the project. The 2010 Budget includes additional funding of \$300,000.

The Capital Projects Fund - accounts for capital projects that are large and have multi-year completion dates.

Proprietary Funds

Two fund types are used to account for a government's business-type activities (activities that receive a significant portion of their funding through user fees). These are the enterprise funds and the internal service funds.

Enterprise Funds

Water and Sewer Maintenance Funds are used to account for the acquisition, operation and maintenance of city-owned water and sewer facilities and services, which are normally self-supported by user charges. The operations of these funds are accounted for in such a manner as to show a profit or loss similar to comparable private enterprises.

The Water and Sewer Fund - This enterprise fund accounts for the revenues and expenditures needed to provide water and sewer service to the Branson community and surrounding area. This budget proposes significant additions and improvements to the infrastructure of these systems. This budget proposes rate increases for services provided by the fund, due to inflationary factors.

Internal Service Funds

Internal Service Funds are used by local governments to account for the financing of goods and services provided by one department or agency to other departments or agencies, and to other governments, on a cost-reimbursement basis.

The Vehicle & Equipment Replacement Amortization Fund - is an internal amortization program and sinking fund to finance vehicles and large equipment purchases over multiple years, depending on the useful life of the asset. This program results in long-term savings for the city through a structured replacement program that considers the optimum replacement schedule for rolling stock and other equipment.

Long-term Financial Planning

The City of Branson utilizes a five-year capital improvement program to prioritize public projects. Projects are scheduled over a number of years, and are financed on a pay-as-you-go basis as funds become available. The exception to this rule was the redevelopment of the Taneycomo Lakefront and construction of a Convention Center in the downtown district. This project, including all infrastructures, convention center and other public improvements, has been financed through a series of bond issues secured with the city's annual appropriation pledge and tax increment financing. In addition to the \$40,000,000 bond issue of 2004, the city issued \$80,000,000 in TIF bonds in 2005 to complete the project. These projects will be supported by local property taxes, economic activity taxes and state sales taxes from within the district. The City always looks for creative funding solutions such as cost sharing with other governmental agencies, public-private cooperative efforts, and any other source of funding for projects that become available.

The City uses funding from the Tourism Tax and the Transportation Tax, net of debt service, exclusively to finance needed infrastructure extensions and improvements. The city has participated with Taney County in the extension of sewer services throughout the Fall Creek Basin and into the Bee Creek area. These projects have been financed through the county ½ cent sewer tax, state and federal grants and Department of Natural Resources loans.

Cash Management Policies and Practices

The primary objectives, in priority order, of the City's investment activities encompass safety, liquidity and yield. Investments are undertaken in a competitive manner and are subject to restrictions imposed by the Constitution and laws of the State of Missouri, City ordinances, and documents authorizing the issuance of bonds, notes, or other obligations. The city may invest monies in:

- Obligations of the State of Missouri
- United States Treasury Securities
- United States Government Instrumentality Obligations
- Forward Delivery Agreements
- Repurchase Agreements
- Collateralized Public Deposits

Risk Management

The City maintains all general liability insurance coverage with insurance provided through Connell Insurance, a local insurance brokerage.

Expenditure Summary by Fund & Object

Operating - General Fund	2008 Actual	2009 Budget	2009 Estimated	2010 Budget- 3 month	2010 Budget- 12 month
Personal Services	9,526,259	11,927,946	11,358,835	2,671,482	11,737,309
Contractual Services	2,244,457	2,173,352	1,571,668	422,625	2,205,163
Commodities	454,932	523,270	355,372	47,390	293,545
Capital Expenditures	119,717	78,224	47,726	15,000	90,000
Total General Fund	12,345,365	14,702,792	13,333,601	3,156,497	14,326,017

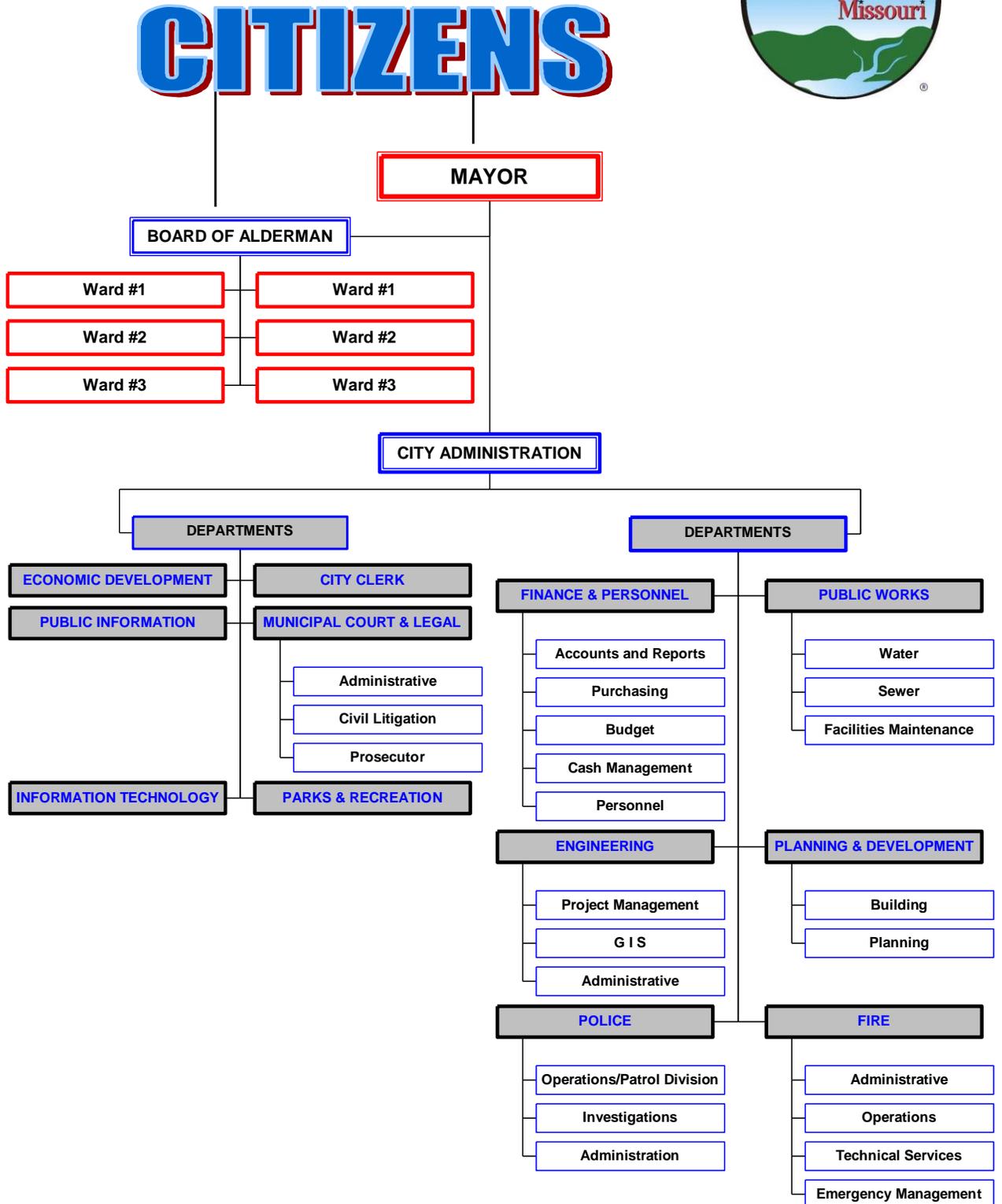
Operating - Transportation Fund	2008 Actual	2009 Budget	2009 Estimated	2010 Budget- 3 month	2010 Budget- 12 month
Personal Services	593,103	579,612	476,372	137,982	535,431
Contractual Services	680,161	803,244	719,230	240,646	1,077,951
Commodities	137,164	192,707	207,105	113,083	469,805
Capital Expenditures	80,837	51,002	98,191	8,000	0
Total Transportation Fund	1,491,265	1,626,565	1,500,898	499,711	2,083,187

Parks & Recreation Expenditures by Object	2008 Actual	2009 Budget	2009 Estimated	2010 Budget- 3 month	2010 Budget- 12 month
Personal Services	888,828	910,382	936,020	198,915	994,482
Contractual Services	923,892	878,757	758,880	147,827	822,771
Commodities	240,587	257,356	226,611	31,237	251,536
Capital Expenditures	43,356	51,839	67,340	4,900	22,500
Total Parks & Recreation	2,096,663	2,098,334	1,988,851	382,879	2,091,289

Operating - Water & Sewer	2008 Actual	2009 Budget	2009 Estimated	2010 Budget- 3 month	2010 Budget- 12 month
Personal Services	2,692,300	2,788,792	2,588,383	689,852	2,680,921
Contractual Services	2,052,624	2,179,061	1,902,411	443,319	2,279,887
Commodities	679,474	761,016	629,806	169,322	836,345
Capital Expenditures	0	8,000	8,000	0	14,000
Debt Service	0		61,300	0	64,000
Non-Cash Service	3,083,031	2,882,179	3,415,157	800,551	3,431,000
Major Capital Expenditures	536,680	0	872,725	0	2,744,000
Total Water & Sewer Fund	9,044,109	5,736,869	9,477,782	2,103,044	12,050,153

Operating - Convention Center	5,162,094	4,722,015	5,457,257	1,489,314	5,957,257
Operating - Capital Project Planning	0	0	0	0	300,000
Operating - Debt Service Fund	20,819,771	10,283,767	14,017,403	5,528,223	15,712,814
Operating - Tourism	6,606,996	6,930,199	6,789,347	710,000	6,364,192
Capital - Vehicle & Equipment Fund	1,514,772	594,500	243,088	0	516,500
Capital - Major Capital	7,614,256	5,779,977	6,113,095	0	2,712,430
Total Budget	66,695,291	52,475,018	58,921,322	13,869,668	62,113,839

Organizational Chart



Personnel Summary

MAYOR & BOARD

Position Title	Type	2007	2008	2009	2010
Mayor	Part Time	1	1	1	1
Board	Part Time	6	6	6	6
Total		7	7	7	7

ADMINISTRATION

Position Title	Type	2007	2008	2009	2010
City Administrator	Full Time	1	1	1	1
Assistant City Administrator	Full Time	1	1	0	0
Assistant to City Administrator	Full Time	1	1	1	1
Office Assistant II	Full Time	1	1	1	1
Total		4	4	3	3

CLERK/COURT/LEGAL

Position Title	Type	2007	2008	2009	2010
City Clerk	Full Time	1	1	1	1
Deputy City Clerk	Full Time	1	1	1	1
Office Assistant I	Full Time	1	1	1	1
Office Assistant II	Full Time	1	1	1	1
Office Assistant III	Full Time	4	2	0	0
Office Clerk	Part Time	0	1	1	0
Total Clerk		8	7	5	4
MUNICIPAL COURT					
Office Specialist I	Full Time	0	0	1	1
Office Assistant III	Full Time	1	1	1	1
Office Assistant II	Full Time	0	1	1	2
Total Court		1	2	3	4
LEGAL					
City Attorney	Full Time	1	1	1	0
Assistant City Attorney	Full Time	1	1	1	1
Office Assistant II	Full Time	0	0	0	1
Office Assistant III	Full Time	1	1	1	0
Total Legal		3	3	3	2
Total of Combined Department		12	12	11	10

ECONOMIC DEVELOPMENT

Position Title	Type	2007	2008	2009	2010
Economic Development Director	Full Time	1	0	1	1
Total		1	1	1	1

Personnel Summary—Continued

ENGINEERING DEPARTMENT

Position Title	Type	2007	2008	2009	2010
City Engineer	Full Time	1	1	1	1
Assistant City Engineer	Full Time	1	1	1	1
Office Specialist I	Full Time	0	1	1	1
Office Assistant II	Full Time	1	1	1	1
GIS Coordinator	Full Time	1	1	1	1
GIS Technician	Full Time	1	1	1	1
Construction Project Manager	Full Time	3	3	3	3
Intern	Part Time	3	3	3	3
Total		11	12	12	12

FINANCE & PERSONNEL DEPARTMENT

Position Title	Type	2007	2008	2009	2010
Finance & Personnel Director	Full Time	0	0	0	1
Finance Director	Full Time	1	1	1	0
Assistant Finance Director	Full Time	1	1	1	1
Personnel Director	Full Time	1	1	1	0
Deputy Personnel Officer	Full Time	0	0	0	1
Staff Accountant	Full Time	1	1	0	0
Purchasing Agent	Full Time	1	1	1	1
Accounting Specialist II	Full Time	5	5	6	6
Personnel Specialist II	Full Time	1	1	1	1
Personnel Specialist I	Full Time	1	1	1	0
Office Assistant II	Full Time	0	0	0	1
Supervisor II	Full Time	0	0	1	1
Total		12	12	13	13

FIRE DEPARTMENT

Position Title	Type	2007	2008	2009	2010
Fire Chief	Full Time	1	1	1	1
Division Chief/Operations	Full Time	1	1	1	1
Division Chief/Technical Services	Full Time	1	1	1	1
Office Assistant III	Full Time	1	1	1	1
Office Assistant II	Full Time	0	1	1	1
Captain	Full Time	9	9	9	9
Fire Prevention Officer	Full Time	1	1	1	1
Engineer	Full Time	9	9	9	9
Fire Fighter	Full Time	12	15	15	15
Fire Training Officer	Full Time	1	1	1	1
Volunteer Firefighter	Part Time	35	35	35	35
Total		71	75	75	75

Personnel Summary—Continued

INFORMATION TECHNOLOGY

Position Title	Type	2007	2008	2009	2010
Information Technology Director	Full Time	1	1	1	1
LAN Technician	Full Time	2	2	2	2
Office Assistant II	Full Time	0	1	1	1
Total		3	4	4	4

PARKS & RECREATION

Position Title	Type	2007	2008	2009	2010
Parks & Recreation Director	Full Time	1	1	1	1
Assistant Parks Director	Full Time	0	1	1	1
Horticulturist	Full Time	1	1	0	0
Recreation Specialist II	Full Time	3	2	2	2
Office Assistant I	Full Time	0	1	1	1
Office Assistant III	Full Time	1	1	1	1
Pool Manager	Seasonal	1	1	1	1
Lifeguards	Seasonal	24	29	29	29
Swim Team Coach	Seasonal	2	2	2	2
Community Center Aide	Part Time	3	3	3	3
Golf Course Attendants	Part Time	4	4	4	4
Campground Operator	Part Time	2	2	2	2
Substitute Campground Operator	Part Time	4	4	4	4
Maintenance Worker I	Full Time	4	2	2	0
Maintenance Worker II	Full Time	0	2	2	4
Maintenance Worker I	Part Time	0	1	1	1
Seasonal Laborer	Seasonal	4	4	4	4
Concessionaires	Part Time	30	30	30	30
Office Assistant	Part Time	3	4	4	5
Supervisor I	Full Time	2	0	0	0
Supervisor II	Full Time	0	2	2	2
Intern	Seasonal	3	2	2	2
Day Camp Director	Seasonal	1	1	1	1
Day Camp Assistant Director	Seasonal	1	1	1	1
Day Camp Staff	Seasonal	12	16	16	16
Total		106	117	116	117

Personnel Summary—Continued

PLANNING & DEVELOPMENT

Position Title	Type	2007	2008	2009	2010
Planning/Development Director	Full Time	1	1	1	1
Assistant Director	Full Time	1	1	1	0
Senior Planner	Full Time	0	0	0	1
Office Specialist	Full Time	1	1	1	1
Supervisor	Full Time	0	1	1	1
Engineering Tech I	Full Time	1	1	1	0
Engineering Tech II	Full Time	4	3	3	4
Compliance Inspector	Full Time	1	1	1	1
Planning Aide	Full Time	1	1	1	1
Forester	Full Time	1	1	1	1
Office Assistant I	Full Time	1	1	0	0
Office Assistant II	Full Time	1	1	2	2
Intern	Part Time	1	0	0	1
Total		14	13	13	14

POLICE

Position Title	Type	2007	2008	2009	2010
Police Chief	Full Time	1	1	1	1
Assistant Chief	Full Time	1	1	1	1
Captain	Full Time	3	2	2	2
Lieutenant	Full Time	3	2	2	2
Sergeant	Full Time	5	6	6	6
Corporal	Full Time	6	4	4	4
Police Officer	Full Time	23	28	28	28
Dispatcher I	Full Time	8	8	8	10
Dispatcher II	Full Time	1	1	1	1
Supervisor I	Full Time	1	2	2	2
Office Specialist	Full Time	1	0	0	0
Parking Control Officer	Full Time	2	1	1	1
Office Assistant III	Full Time	1	0	0	0
Office Assistant II	Full Time	1	2	2	2
Total		57	58	58	60

PUBLIC INFORMATION

Position Title	Type	2007	2008	2009	2010
Public Information Director	Full Time	1	1	1	1
Total		1	1	1	1

Personnel Summary—Continued

PUBLIC WORKS DEPARTMENT

Position Title	Type	2007	2008	2009	2010
Superintendent	Full Time	1	1	1	1
Supervisor II	Full Time	1	2	2	1
Equipment Operator II	Full Time	4	3	3	3
Maintenance Worker III	Full Time	1	1	1	2
Maintenance Worker II	Full Time	7	8	8	8
Maintenance Worker I	Full Time	1	1	1	0
Utility Worker I	Full Time	2	2	2	2
Utility Worker II	Full Time	1	0	0	0
Master Mechanic	Full Time	2	2	2	2
Engineering Tech I	Full Time	1	1	1	1
Office Assistant II	Full Time	1	1	1	1
Environ Code Services Officer	Full Time	1	1	1	1
Greenskeeper	Part Time	0	0	0	0
Horticulturist	Full Time	1	0	0	0
Seasonal	Part Time	8	7	7	7
Total		32	30	30	29

WATER & SEWER--WATER TREATMENT

Position Title	Type	2007	2008	2009	2010
Supervisor II	Full Time	1	1	1	1
Plant Operator I	Full Time	8	8	8	7
Plant Operator II	Full Time	0	0	0	1
Maintenance Worker I	Full Time	1	1	1	1
Total		10	10	10	10

WATER & SEWER--WATER DISTRIBUTION

Position Title	Type	2007	2008	2009	2010
Superintendent	Full Time	1	1	1	1
Supervisor II	Full Time	1	1	1	1
Safety Specialist	Full Time	1	1	1	1
Equipment Operator II	Full Time	1	1	1	1
Maintenance Worker II	Full Time	4	4	4	3
Maintenance Worker III	Full Time	0	0	0	1
Engineering Tech	Full Time	1	1	1	1
Temporary Maintenance Worker	Part Time	1	2	2	1
Total		10	11	11	10

Personnel Summary—Continued

WATER & SEWER--WASTEWATER TREATMENT

Position Title	Type	2007	2008	2009	2010
Supervisor II	Full Time	1	1	1	1
Plant Operator I	Full Time	8	8	8	6
Plant Operator II	Full Time	0	0	0	2
Maintenance Worker II	Full Time	3	1	1	1
Equipment Operator II	Full Time	3	3	3	3
Lab Technician	Full Time	1	1	1	1
Electrician	Full Time	1	1	1	1
Assistant Electrician	Full Time	1	1	1	1
Office Assistant II	Full Time	1	1	1	1
Total		19	17	17	17

WATER & SEWER--WASTEWATER COLLECTION

Position Title	Type	2007	2008	2009	2010
Supervisor I	Full Time	1	1	1	1
Maintenance Worker II	Full Time	5	5	5	4
Maintenance Worker III	Full Time	0	0	0	1
Total		6	6	6	6

WATER & SEWER--PUBLIC WORKS ADMINISTRATION

Position Title	Type	2007	2008	2009	2010
Public Works Director	Full Time	1	1	1	1
Division Heads	Full Time	2	2	2	1
Office Specialist	Full Time	1	1	1	1
Office Assistant II	Full Time	2	2	2	2
Total		6	6	6	5

TOTALS	2007	2008	2009	2010
Total Full Time Employees	233	237	235	235
Total Part time Employees	101	103	103	103
Total Seasonal Employees	48	56	56	56
Grand Total - All Employees	382	396	394	394

Departmental Budgets: Mayor and Board of Aldermen

Budget Summary

The Mayor and Board of Aldermen is the legislative branch of the City Government. The Board consists of six Aldermen. Each Alderman is elected from one of three established wards within the City. The Mayor presides over the Board of Aldermen, but does not vote on any question except in case of a tie. Together, the Mayor and Board of Aldermen enact all ordinances compatible with the constitution and laws of the state of Missouri that they deem expedient for the good government of the City; the preservation of peace and order; the benefit of trade, commerce, economic development, and the health of the City's inhabitants; other ordinances, rules and regulations as may be necessary to carry such powers into effect; and to alter, modify or repeal the same.

Board of Aldermen Goals:

- **Building Community**
Improve the relationships with government entities around Branson and add services that further benefit our citizens. Explore non-smoking policies; seek ways to help our senior citizens and implement new programs for our youth; and work with tourism industry to provide an excellent experience for our visitors.
- **Economic Development/Workforce**
Seek more diverse job opportunities for our workforce, while continuing to bring resources to our current tourism businesses. Obtain accurate data to facilitate construction of workforce housing. Create a clear policy of economic incentives for city staff and developers.
- **Financial**
Continue being fiscally conservative, as stewards on behalf of our residents and businesses. Explore revenue enhancement options, including various fees for services.
- **Governance/Regionalism**
Strive to work together with our citizens, business owners, visitors, and regional partners. Educate our board and citizens on the issue of Home Rule Charter. Seek educational opportunities in a cost effective manner. Continue to work with Taney County Health Department on future funding sources.
- **People (City Staff)**
Continue to strive to attract and retain bright, energetic committed, community focused employees.

- **Planning/Infrastructure**
Continue to maintain and expand, as necessary, basic water and sewer facilities. Enforce property maintenance codes; consider modifications to landscape and zoning codes; prioritize recently annexed areas for city transportation services; and develop long term plan for infiltration in wastewater system.

- **Sustainability**
Seek to learn more about our opportunities to wisely use our natural assets by educating our board, staff and citizens on sustainability. Continue upgrading and adding trails and biking paths. Explore viability of curbside recycling, and stress water conservation and water rights.

- **Safety**
Continue to provide a safe city, which is expected and deserved by our citizens and visitors. Address short and long term space and workplace issues encountered by our Police and Fire Departments.

Mayor & Board Expenditures by Object	2008 Actual	2009 Budget	2009 Estimated	2010 Budget- 3 month	2010 Budget- 12 month
Personal Services	28,850	18,790	12,645	3,180	12,760
Contractual Services	99,236	45,780	41,925	12,050	43,640
Commodities	7,290	5,820	4,064	605	4,130
Capital Expenditures	35,388	15,000	0	0	0
Total Mayor & Board	170,764	85,390	58,634	15,835	60,530

Departmental Budgets: City Administrator

Budget Summary

The City Administrator is responsible for the execution of all policies established by the Board of Aldermen, for the overall management and supervision of City operating and support functions, for the development and administration of the operating and capital budgets, and for information and advice to the Board of Aldermen and the public regarding the City's overall condition and future needs.



Mission Statement: Committed to providing leadership in developing, implementing, and facilitating the City's policies, goals, objectives, and values in recognition and in response to diverse staff and community needs. And to encourage the quality growth of a healthy, wholesome, clean environment in which people live work and visit.

Administration Goals:

- To provide the Mayor and Board of Aldermen with maximum support and insuring their access to all necessary and available resources and information as needed for them to make the most informed legislative and policy decisions possible.
- To work hand-in-hand with the Mayor and Board of Aldermen to focus on the Strategic Goals for 2010 and keep them informed as to the departmental progress of individual items within the goals.
- To promote business and economic development while encouraging citizens to recognize the importance of preserving the area's natural beauty and resources through the implementation of a Smart Growth and Sustainable Community philosophy.
- To insure that all of the City's resources are used in the most efficient and effective manner to achieve the Board of Aldermen's collective policy direction and their collective goals.
- To create an organizational environment that optimizes the potential of all City employees through the encouragement of open and responsive communication and the continued education and training of all employees at every organizational level.
- To use the City organization and its resources to maximize the quality of life for all Branson citizens within the availability of those resources.
- Promote open and responsive government to the citizens of Branson.

Administration Expenditures by Object	2008 Actual	2009 Budget	2009 Estimated	2010 Budget- 3 month	2010 Budget- 12 month
Personal Services	134,764	427,277	355,981	107,172	435,780
Contractual Service	47,758	39,550	30,533	6,600	29,725
Commodities	12,794	9,268	6,016	600	3,200
Capital Expenditures	6,158	0	0	0	0
Total Administration	201,474	476,095	392,530	114,372	468,705

*includes Administration & Economic Development

Departmental Budgets: City Clerk/Municipal Court/Legal

Budget Summary

The City Clerk handles three departments and their budgets: City Clerk, Municipal Court and Legal.

The City Clerk’s office compiles and prepares the information to be presented at the Board of Aldermen’s meetings along with oversight of all boards and committees, archiving of city documents, filling records requests and is the election authority for municipal elections.

The Municipal Court handles the judicial procedure of traffic and ordinance violations. The Court processes dockets, fine payments, community service and all court related procedures. In addition, the Municipal Judge is authorized to perform marriages.

The Legal Department drafts, reviews and approves all contracts, agreements and legal documents. They also prepare and approve city ordinances and resolutions.



Mission Statement: Committed to its citizens and to those who visit here, to ensure a safe and environmentally sound community. We will work as a team to maintain and promote the growth of our city, and to provide professional, courteous service to all through fair and open communication. We look to tomorrow, remembering yesterday, dedicated to excellence today.

City Clerk/Court/Legal Goals:

- Attend and prepare minutes for Board of Aldermen meetings and Study Sessions along with other boards and committees.
- Ensure that all requirements of the Sunshine Law are met.
- Retain city records in accordance to the Secretary of State mandates.
- To be responsible for data entry, processing and courtroom procedures of tickets, parking tickets and ordinance violations.
- Maintain court financial records under the guidelines of the Office of State Court Administrators.
- Provide oversight on City contracts, agreements, ordinances and resolutions.
- Manage use of outside counsel for assistance on legal matters.

Legal/Court/City Clerk Expenditures by Object	2008 Actual	2009 Budget	2009 Estimated	2010 Budget- 3 month	2010 Budget- 12 month
Personal Services	652,605	570,527	540,259	124,476	561,257
Contractual Service	134,212	408,953	385,813	125,131	490,496
Commodities	12,476	15,301	9,324	4,725	13,050
Capital Expenditures	2,647	0	0	0	0
Total Legal/Court/City Clerk	801,940	994,781	935,396	254,332	1,064,803

Departmental Budgets: Economic Development

Budget Summary

The Economic Development Director is responsible for being an effective force in improving the quality of life for the local area; developing ways to diversify the economy and create jobs; facilitate capital formation; preserve and enhance the natural environment; develop methods to promote business retention; and cultivate relationships to bring new businesses to the Branson area.



Mission Statement: To assist local business to become more competitive and profitable by removing barriers to growth and reducing local operating costs, while seeking more diverse job opportunities for our workforce, and continuing to bring resources to our current tourism businesses.

Economic Development Goals:

- Create a database of honest information that reflects an accurate perspective of Branson's true business and workforce climate.
- Focus on providing year round, higher paying jobs by presenting unique opportunities such as The Mountain and Branson Commerce Park.
- Obtain accurate housing and workforce data to facilitate the construction of workforce housing, allowing our workforce to live in and contribute to our community.
- Create a clear, no bribes policy of economic incentives as a guideline for city staff and developers.
- Focus on basic city services to facilitate the success of entrepreneurs.
- Create a dialogue with Branson's entertainment industry to seek opportunities for increasing a creative class of residents and workforce.

Departmental Budgets: Engineering

Budget Summary

The Engineering Department is responsible for the design and construction of the City’s large capital projects including major infrastructure improvements such as water lines, sewers, and roads. The department also provides the in-house engineering services for all departments, which includes traffic studies, mapping and long range planning.

The Engineering Administration is responsible for the daily operations and oversight of the department. They set the long-term goals, prioritize objectives, and manage the departmental budget, as well as in-house design work.

Project Management is responsible for the daily inspection and coordination of on-going capital projects and infrastructure improvements. They also manage the review and inspection of private development projects when they impact public property. Traffic studies, easement negotiations and coordination with MoDOT are also handled by Project Management.

GIS is responsible for the development, implementation and coordination of the City’s Geographical Information system and computerized maps. Utilizing specialized computer software and global positioning system apparatus, they provide the detailed maps, studies, investigations and exhibits for citizens and other City departments.



Mission Statement: The Engineering Department will utilize our technical, digital, geographical and scientific expertise to enhance the efficiency of City operations, maximize the quality of projects, minimize expenditures, protect the environment and ensure the safety and quality of life of our citizens and visitors.

Engineering Department Goals:

- **Manage and oversee the installation of the natural gas distribution system in Branson.**
- **Implement a utility rate study.**
- **Initiate and construct improvements to the wastewater collection and treatment systems.**
- **Continue efforts to construct trails and bike paths throughout the community.**
- **Continue overseeing the Branson Commerce Park project for punch list items and deficiencies.**
- **Encourage cooperation and involvement with Taney County towards a comprehensive transportation study.**
- **Focus on projects designed to improve the current transportation system including intersections, traffic calming, overlays, and safety (lighting, traffic lights, stop signs).**
- **Update Transportation Master Plan including newly annexed areas.**

Engineering Expenditures by Object	2008 Actual	2009 Budget	2009 Estimated	2010 Budget- 3 month	2010 Budget- 12 month
Personal Services	338,130	593,119	562,309	148,026	582,233
Contractual Services	67,833	62,322	33,300	10,419	63,098
Commodities	20,583	23,923	17,051	1,410	10,025
Capital Expenditures	3,086	11	11	0	0
Total Engineering	429,632	679,375	612,671	159,855	655,356

Departmental Budgets: Finance & Personnel

Budget Summary

The Finance & Personnel Department manages the financial transactions of the City, and administers the full range of employee services. They also provide various internal services for all departments. The Department is now comprised of only two divisions; Finance and Personnel. The following Finance divisions were combined into one for simplicity purposes in 2009: (1) Accounts and Reports which consists of accounting, auditing, reporting, payroll, accounts payable, management of debt service, and responsibility for city assets, (2) Budget, both capital & operating, (3) Cash Management, which is responsible for all cash intake for the city, including utility billing, tourism tax, business licenses, and management of cash assets and investments, and (4) Purchasing, which is responsible to administer the city's procurement process.

The Finance division also administers and oversees the Branson Convention Center budget; and is responsible for overseeing all Non-Departmental funds. These expenditures are not related to any specific department and are accounted for in Non-Departmental miscellaneous budget. The use of this specific budget is a further step in properly separating true costs related to actual cost centers. When non-departmental expenditures are combined with program costs, it is difficult for the administration, elected officials and citizens to realize the cost of City programs. The costs identified in this budget are "fixed" costs that are not program specific and will not necessarily dissipate with the discontinuation of a particular program.

The Personnel division is responsible for employee policies, benefits, training, classification and compensation, and recruitment. They also are responsible for the City's Risk Management functions. They are also an integral part of the special events committee for the City, and publish a monthly employee newsletter.



Mission Statement: The Finance & Personnel Department is committed to responsible stewardship of all city resources through effective financial management and internal control, assuring the City of Branson the highest level of financial stability possible. The Department is dedicated to equal and fair treatment of all customers and visitors to the community. They are committed to fairly representing all City employees and exhibiting professional administration of all transactions.

Finance & Personnel Department Goals:

- Provide professional administration and management of the city's financial systems and resources, ensuring compliance with all regulations and codes; and maximizing return on investment of idle funds.
- Provide the city with accurate up-to-date financial information and analysis, to assist decision makers with their processing of issues.
- Provide prompt, competent, friendly customer service to all citizens, employees and vendors in transactions with the city.
- To continue the process and implementation of new smoke free policies on all city properties.
- Explore revenue enhancement options, including fees for services; completion of the water and sewer rate study; and continue work with Taney County Health looking for funding sources to lessen the burden of costs for City health services.

- To ensure equity and fairness for all employees, and complete an annual review of Personnel Manual and Employee Handbook.
- To provide Employee Training to ensure expertise and professionalism among our employees; and to ensure the Branson Values Program is continued to promote customer service excellence and employee participation and teamwork.
- To complete a Wage & Benefit Study to help in the analysis of the current City classification and pay scale as well as the benefit package for employees.

Finance & Personnel by Object	Expenditures				2009	2010 Budget-	2010 Budget-
		2008 Actual	2009 Budget	Estimated	3 month	12 month	
Personal Services		363,459	869,897	847,676	205,229	825,076	
Contractual Services		184,894	248,370	210,673	62,440	162,630	
Commodities		8,166	31,625	20,664	4,300	31,700	
Capital Expenditures		1,706	2,500	0	0	0	
Total Finance & Personnel		558225	1,152,392	1079013	271969	1,019,406	

Non-Departmental - General Fund Expenditures by Object				2009	2010 Budget-	2010 Budget-
	2008 Actual	2009 Budget	Estimated	3 month	12 month	
Personal Services	2,007,690	2,223,140	2,107,821	119,420	1,729,500	
Contractual Services	11,693	2,235	2,813	300	1,300	
Commodities	0	0	0	0	0	
Capital Expenditures	0	0	0	0	0	
Total Non-Departmental	2,019,383	2,225,375	2,110,634	119,720	1,730,800	

Non-Departmental - Convention Center Expenditures by Object				2009	2010 Budget-	2010 Budget-
	2008 Actual	2009 Budget	Estimated	3 month	12 month	
Personal Services	0	0	0	0	0	
Contractual Services	5,162,094	4,722,015	5,457,257	1,489,314	5,957,257	
Commodities	0	0	0	0	0	
Capital Expenditures	0	0	0	0	0	
Total Non-Departmental	5162094	4,722,015	5457257	1489314	5,957,257	

Departmental Budgets: Fire

Budget Summary

The Branson Fire Department is comprised of four (4) divisions: Administration, Operations, Technical Services and Emergency Management.

The Administration Division provides direct support to the operations and technical services divisions of the department. This division also maintains all records, files, research data, and assists the prevention division.

The Operations Division is charged with protection of life and property. Personnel in this division maintain a high level of skill and competency through aggressive training. They also assist in numerous public relations programs and life safety training.

The Technical Services Division is responsible for fire investigation of all accidental and incendiary fires, fire code inspections, special use permits, and public education programs.

The Emergency Management Division is directly charged with all disaster preparedness matters for the City. This includes development and updating City multi-hazard functional disaster plans; providing on-going disaster training for all city staff; and conducting disaster exercises. This division is also responsible for maintaining the City storm warning system.

City growth and other factors have created an average annual increase in emergency alarms in excess of the national average, which is ten percent (10%). This requires an upward adjustment for certain items in the budget, including the Firemen’s Fund, which compensates our volunteer firefighters.



Mission Statement: Committed to providing prompt and reliable fire and life safety services to the citizens of Branson, promote an environment that encourages innovation and creativity from within, and maintain a positive relationship with the public.

Fire Department Goals: Obtain ISO Class-3 Rating through:

- **Staffing/Growth – Strategically locate future stations, and have adequate staffing to meet the needs of the community.**
- **Emergency Management - Build a disaster resistant community.**
- **Apparatus – Maintain community and departmental needs through consistent apparatus design, capabilities and equipment.**
- **Community Relations – Promote a proactive partnership with the community through safety education and customer service.**
- **Communications – Strive for continuous improvement in all forms of department communications.**
- **Technology – Stay advanced in all new technology and ideas.**
- **Training – Develop programs/educational opportunities to establish a higher standard.**

Fire Expenditures by Object	2008 Actual	2009 Budget	2009 Estimated	2010 Budget- 3 month	2010 Budget- 12 month
Personal Services	1,573,944	2,325,187	2,250,961	670,971	2,425,559
Contractual Services	338,725	354,709	87,476	15,628	235,477
Commodities	77,210	124,274	61,280	5,690	85,650
Capital Expenditures	0	0	0	0	25,000
Total Fire	1,989,879	2,804,170	2,399,717	692,289	2,771,686

Departmental Budgets: Information Technology

Budget Summary

The IT Department is responsible for planning, implementation, and support of the City’s Information Technology needs. This consists of supporting the telecommunications, networking, hardware/software, audio/video, and technical support requirements of the other departments, including the Police and Fire Departments which operate 24/7/365. The department consists of an IT Director, 2 LAN Techs, and an Office Assistant.



Mission Statement: Dedicated to enhancing services provided to the public by utilizing current technology while planning for the future needs of the City and advancements in the IT field.

Information Technology Goals:

- **Orchestrate an upgrade to the existing phone system at City Hall, which will require a total reworking of the Local Area Network as well as the Wide Area Network.**
- **Continue work with the phone system upgrade to enhance both the telecommunications and networking needs of the departments.**
- **Create a plan and path for future growth and at the same time save the City money by implementing newer technologies like Voice Over IP (VOIP) and fiber connections.**
- **Provide further training benefits to employees looking to further their computer skills.**
- **Implementing a county-wide wireless system for the Police and Fire Departments which will also allow data sharing between cooperating entities.**
- **Implement technologies that enhance the City’s service to the public.**

Information Technology Expenditures by Object	2008 Actual	2009 Budget	2009 Estimated	2010 Budget- 3 month	2010 Budget- 12 month
Personal Services	224,154	253,028	252,501	67,112	262,072
Contractual Services	71,679	79,635	70,278	19,025	84,525
Commodities	14,192	18,215	15,022	4,575	18,300
Capital Expenditures	7,050	51,000	46,000	0	65,000
Total Information Technology	317,075	401,878	383,801	90,712	429,897

Departmental Budgets: Parks & Recreation

Budget Summary

The Parks and Recreation department consists of multiple operations. These include Administration, Parks Maintenance, Recreational Services, Facility Management and Parks Maintenance. Each operation has subordinate supervisors that report to the Parks Director and oversee a total of 12 full-time employees and 108 part-time and seasonal employees. The Parks Director is responsible for the overall direction, coordination and evaluation of these areas.

The Branson Parks & Recreation Department is responsible for the oversight of 16 parks that encompass 290 acres. These parks are very diverse and include small neighborhood parks with playgrounds, large parks with athletic fields and tennis courts and wilderness areas with hiking trails. The department also oversees the Don Gardner Par 3 golf course and the Branson Community Center, which are located next to each other.

The largest revenue producer for the department is the Branson Lakeside RV Park. This full service campground includes 160 full hook-up sites, fishing docks, boat ramp and on-site marina, restrooms and showers, laundry and WI-FI. Open year round, the Branson Lakeside RV Park is a favorite among RV'ers to Branson, with many of our customers coming back year after year.

The highlight of the department is the Branson RecPlex, a 42 acre athletic complex that includes a large recreation center with a fitness center, indoor walking track, basketball courts, community meeting rooms, concessions and game room. Outdoor facilities include an aquatic park, baseball complex, soccer fields, picnic pavilions, large children's playground and walking paths. The RecPlex has quickly become a popular tournament destination, hosting nearly a dozen national and state tournaments and over 100 regional events, which have served to provide an economic boost to the community.

Program delivery is the heart and soul of what the department's mission conveys. Youth and adult programs such as baseball and softball, soccer, volleyball and basketball are very popular with high attendance. Opportunities for golf and tennis are also available as well as numerous special events throughout the year. A yearly Parks & Recreation magazine is published and mailed out to local households in the spring listing the yearly program activities and specific registration information.



Mission Statement: The Branson Parks & Recreation Department will be progressive, innovative and resourceful and will work in partnership with citizens to provide wholesome recreation opportunities for the enjoyment of all people in the community. We are committed to plan, develop and maintain quality parks and facilities to enhance the quality of life for the citizens of Branson.

Parks & Recreation Department Goals:

- **Expand the success of the RecPlex through continued improvement of programs.**
- **Look for opportunities to enhance customer service.**
- **Continue to market Branson as a tournament destination and explore new event opportunities.**
- **Maintain the financial success at the Branson Lakeside RV Park by continuing to attract new customers to the park.**
- **Explore new program opportunities, focusing on senior citizens and free or low cost programs for youth.**

Parks & Recreation Expenditures by Object	2008 Actual	2009 Budget	2009 Estimated	2010 Budget- 3 month	2010 Budget- 12 month
Personal Services	888,828	910,382	936,020	198,915	994,482
Contractual Services	923,892	878,757	758,880	147,827	822,771
Commodities	240,587	257,356	226,611	31,237	251,536
Capital Expenditures	43,356	51,839	67,340	4,900	22,500
Total Parks & Recreation	2,096,663	2,098,334	1,988,851	382,879	2,091,289

Parks & Recreation Expenditures by Program	2009		2009	2010 Budget- 2010 Budget-	
	2008	Actual	Budget	Estimated	3 month
Lakefront RV Park	290,640	261,324	260,282	61,420	264,846
Community Center	83,558	78,242	70,164	20,334	81,497
Swimming Pool	110,268	111,434	113,373	2,572	120,797
<i>Swim Team</i>	9,443	12,593	14,058	0	19,961
Golf Course	80,434	78,893	70,626	15,416	78,953
Park Programs					
<i>Adult Basketball</i>	15,445	20,491	21,139	7,375	22,654
<i>Adult Volleyball</i>	8,357	10,588	9,921	3,341	10,836
<i>Adult Softball</i>	41,328	48,936	46,868	4,967	45,085
<i>Tennis</i>	7,460	7,075	5,374	650	7,025
<i>Youth Baseball</i>	40,498	45,755	42,960	6,292	49,308
<i>Youth Basketball</i>	22,514	23,081	20,692	5,323	22,932
<i>Youth Soccer</i>	17,967	20,581	16,520	5,373	20,532
<i>Youth Volleyball</i>	8,959	9,561	10,922	2,877	12,026
<i>Adult Football</i>	100	0	0	0	0
<i>Recreation Complex</i>	637,902	637,174	550,397	158,313	662,445
<i>Rec/Plex Concessions</i>	85,937	96,138	99,500	552	102,576
<i>Rec/Plex Tournaments</i>	13,902	12,725	9,283	0	61,000
<i>Day Camp</i>	38,842	52,488	52,176	0	54,702
<i>Administration</i>	275,839	226,614	235,656	54,660	251,143
Park Maintenance					
<i>Epps Park</i>	690	758	939	0	478
<i>Sunset Park</i>	15,775	20,173	21,010	2,833	11,415
<i>Cemetary</i>	14,932	16,413	20,314	2,587	10,349
<i>Parnell Park</i>	10,524	8,518	9,540	17	10,700
<i>Branson North</i>	8,073	9,630	11,529	0	6,368
<i>North Beach</i>	41,411	16,672	20,355	2,764	11,852
<i>Cantwell Park</i>	11,396	14,921	17,176	20	8,125
<i>Murphy Park</i>	13,549	15,244	18,048	2,334	10,094
<i>Old School Park</i>	13,718	14,611	17,978	775	11,130
<i>Jack Justus Park</i>	1,870	2,055	2,543	0	1,296
<i>Stockstill Park</i>	120,543	147,154	181,002	16,090	77,510
<i>Alexander Park</i>	38,719	41,558	48,105	6,354	30,311
<i>Wilderness Park</i>	485	1,891	484	0	1,747
<i>John Nygard Park</i>	9,169	10,878	12,473	0	7,154
<i>Caudill Park</i>	6,409	7,045	8,719	0	4,442
Total Recreation Fund	2,096,656	2,081,214	2,040,126	383,239	2,091,289

Departmental Budgets: Planning & Development

Budget Summary

The Planning and Development Department for the City consists of two divisions. Each division specializes in specific areas to assist the public with their needs which include landscape regulations, code enforcement and signs, land use planning, plan review and construction inspection.

Landscape Administration handles the day-to-day enforcement of the Landscape Ordinance. They handle permits, landscape plan review, land disturbance permits, and work with developers, etc. to encourage conservation. They also assist residents, businesses, and the city on the health and care of trees.

Code Enforcement and Signs handle the enforcement of the Sign Ordinance and verify any complaints dealing with the Zoning Ordinance. They review each permit, handle temporary banner permits, and work with property owners to encourage compliance to the Code when complaints are received.

Planning is responsible for the day-to-day operation of the entire department. They handle the “walk-in” traffic and phone calls regarding the code and zoning. They also are responsible for updating the Master Plan, annexations, zoning requests, special use requests, special event permits, and any other requests from the Board of Aldermen, Planning and Zoning Commission and the Board of Adjustment.

The Building division covers the areas of plan review and construction inspection. Construction inspection enforces the minimum standards adopted by the Board of Aldermen for construction inside the city limits of Branson. These standards regulate construction from a public safety, health and welfare aspect. They also work to secure safety to life and property from all hazards incident to the occupancy of building structures or premises.

Plan Review is responsible for checking all submitted drawings from professional architects and engineers to verify code compliance. All aspects of the process are reviewed from the ground up. The primary focus is also for the safety of life from fire and the ability for building occupants to exit a structure in cases of emergency.



Mission Statement: As the development and enforcement agency for all codes related to building, planning and zoning, the Planning and Development Department is dedicated to better customer service through a renewed commitment to being firm, fair, consistent, cooperative partners, when serving the citizens of Branson. We are committed to providing leadership in developing, implementing, and facilitating the City's policies, goals, objectives, and values in recognition and in response to diverse staff and community needs.

Planning & Development Department Goals:

- **Continue to build community pride by ensuring that our city’s image remains positive.**
- **Work with the community to positively present ourselves to our guests by improving the aesthetics and beauty of our assets.**
- **Work with our neighborhoods to remove unsightly homes and businesses in an effort to create space for new development that will compliment their surroundings.**
- **Through outreach, promotions, and enforcement, encourage home and business owners to respect, maintain, and improve their personal property.**
- **Review existing landscaping, zoning and other ordinances and codes to determine priorities for updating.**
- **Work with the county to develop a policy and agreement to insure proper growth and development at the edges of the city.**
- **Define the 10-year vision for Branson through community input and an update of the Comprehensive Plan. A growth management plan component is to also be produced through this process.**

Planning & Development Expenditures by Object	2008 Actual	2009 Budget	2009 Estimated	2010 Budget- 3 month	2010 Budget- 12 month
Personal Services	416,478	733,465	663,203	196,742	782,694
Contractual Services	159,102	71,414	37,654	6,600	235,400
Commodities	29,232	27,928	19,187	8,350	9,800
Capital Expenditures	25,960	0	0	0	0
Total Planning & Development	630,772	832,807	720,044	211,692	1,027,894

Departmental Budgets: Police

Budget Summary

The Police Department is comprised of three (3) divisions: Administration, Operations/Support Services, and Investigations. All Divisions work independently and collectively to ensure and promote the safety and protection of residents and visitors to the City of Branson. While enforcement is a major function of law enforcement, the Branson Police Department also offers a pro-active approach to crime prevention and community safety by offering safety seminars and citizen awareness training. The overall goal of the department is to help build and maintain a safe community for our residents and visitors.

The Administration division is responsible for the overall operation of the Police Department. It is responsible for all personnel activities, including discipline, safety, conduct, work performance, assignment, and selection and promotion. They are also responsible for the maintenance of all police records; establish case files for the department, etc. This division prepares and administers the annual budget for the police department.

The Operations/Support Services division responds to all calls for service; patrols all areas of the City; investigates vehicle accidents; and conducts investigations of crime reports to name a few of their duties. Personnel assigned to this division provide bailiff services for Branson Municipal Court; operate the city jail; supervise all evidence collected and insure it is handled in accordance with State Statute and processed by the Crime Lab as needed; and are responsible for the Communications Center which handles all non-emergency and incoming 911 calls. Officers in the Support Services section conduct department training, D.A.R.E. school programs, and assist with business license enforcement.

The Investigations division conducts follow-up investigations on all cases requiring the same; is responsible for major crime scenes and subsequent investigation; plans and executes crime prevention programs as well as those designed to detect and apprehend suspects and to protect and recover property. They also work with outside agencies investigating related cases and executing the apprehension of suspects.



Mission Statement: The Branson Police Department is Committed to providing effective law enforcement to our community with Courage and Integrity.

Police Department Goals:

- **Provide department supervisors with developmental opportunities by making leadership training available.**
- **Decrease the number of property crimes and motor vehicle accidents through specific enforcement action.**
- **Enhance cooperation and interaction with other City departments and the public through the Communication Center.**
- **Continue to conduct Youth Alcohol Compliance Checks within the city limits and obtain a goal of all businesses to be compliant.**
- **Obtain computer software which will aid in the investigation and prosecution of crimes against property and persons.**

Police Expenditures by Object	2008 Actual	2009 Budget	2009 Estimated	2010 Budget- 3 month	2010 Budget- 12 month
Personal Services	3,066,431	3,223,555	3,080,512	857,406	3,416,958
Contractual Services	437,091	251,814	73,922	16,577	270,450
Commodities	174,369	182,946	128,397	9,305	82,400
Capital Expenditures	29,326	0	0	15,000	0
Total Police	3,707,217	3,658,315	3,282,831	898,288	3,769,808

Departmental Budgets: Public Information

Budget Summary

The Public Information Director is the official spokesperson for the City of Branson and oversees and facilitates staff contact with the press. The Director also is responsible for preparing and distributing all press releases; provides information to the general public and local media; and serves as a resource to the community.

This department is also responsible for developing annual reports, brochures and other informational material about city government. It assists other departments in planning and promoting special events; works jointly with IT to maintain and update the city website; and manages a program to track and respond to citizen concerns and requests.

Public Information maintains an Information Center in City Hall containing publications and city maps. The Director writes and anchors a weekly City News Briefs spot on local Vacation Channel cable network. Public Information also coordinates a bi-annual Citizens Academy designed to provide citizens with “hands-on” experiences with all facets of city government.



Mission Statement: To encourage the quality growth of a healthy, wholesome, clean environment in which people live, work and visit; and to provide the general public with up-to-date pertinent information.

Communication Goals:

- **Work with tourism industry to provide an excellent experience for our visitors.**
- **Work on the expansion of Christmas lighting displays.**
- **Work with Economic Development to create a database of honest information that reflects an accurate perspective of Branson’s true business and workforce climate.**
- **Work with Public Works to explore feasibility of a web page on city’s website dedicated to conservation and environmental issues.**

Public Information Expenditures by Object	2008 Actual	2009 Budget	2009 Estimated	2010 Budget- 3 month	2010 Budget- 12 month
Personal Services	99,257	99,791	97,793	25,997	102,783
Contractual Services	8,488	1,685	444	325	1,110
Commodities	1,055	1,737	1,147	770	1,400
Capital Expenditures	0	0	0	0	0
Total Public Information	108,800	103,213	99,384	27,092	105,293

Departmental Budgets: Public Works

Budget Summary

Branson Public Works has the primary responsibility for operation and maintenance of the City's infrastructure including four (4) City water and sewer treatment facilities, the City's sewer collection system and water distribution system. The division also does routine maintenance and repair of City vehicles, parks, right-of-ways, streets and City buildings. The department is made up of sixty-eight (68) full time employees and seven (7) part time employees.

The Administration division is responsible for overseeing the operations of the entire department. They are responsible for administering the annual operating budget and purchases for the department. Administration is responsible for the safety, conduct, work performance, and assignment of all department personnel. They maintain all records, and work closely with residents, businesses, and commercial users of Branson water and sewer facilities to provide quality customer service. This department also quickly replies to any complaints regarding the public streets or issues regarding public safety.

The Water Division is the primary supplier of drinking water for the City of Branson. They provide an adequate supply of water for residential, commercial and industrial consumers' daily needs, as well as additional water to meet emergency needs for fire protection. Water quality is continuously measured to comply with federal and state regulations designed to ensure public health and to protect the environment.

The Sewer Division collects and treats wastewater to federal and state standards prior to discharge to Lake Taneycomo and also provides for biosolids management, and administers pollution prevention programs.

The Facilities Maintenance Division includes the program areas of Facilities; as well as Park, Street, and Building Maintenance. It provides custodial services, repair, and maintenance of City buildings and facilities, including City Hall, City campground, public restrooms, City parks, ball fields, and the City golf course. Repair and maintenance of all City streets, right-of-ways and storm drainage is performed by this division. Routine vehicle and heavy equipment maintenance for the City is provided by the City garage. The Branson Recycle Center is also operated by this division.



Mission Statement: We, the Public Works team will provide safe, courteous, professional customer service with pride and accountability for the people who live, work and visit in Branson. We do this with an environmentally sensitive conscience to benefit the community.

Public Works Department Goals:

- To educate city and staff on community sustainability concepts and formulate initiatives and begin implementation.
- Begin implementation of energy efficiency program in city water and wastewater utilities through internal audits and acquisition of performance contract.
- To continue environmental stewardship efforts through the promotion of recycling, water conservation and collection, and the proper handling of household chemical waste.
- Continue pursuit of Class A Bio-solids funding through Federal & State agencies.
- Increase funding for street maintenance overlay program to bring as many city streets as possible up to proper maintenance standards; including drainage and street striping.
- To provide staff support for community pride initiatives on city and state right of ways.
- To complete the water and sewer rate study and address the various action items identified.
- Continue attending and gathering important information on the ever increasing demands on water quantity and water quality issues in the Tri-Lakes area and southwest Missouri.
- To continue to pursue the opportunity to provide curbside recycling for the City of Branson residents and explore opportunity for businesses.

Public Works - General Fund	2009	2010 Budget-	2010 Budget-		
Expenditures by Object	2008 Actual	2009 Budget	Estimated	3 month	12 month
Personal Services	620,497	590,170	587,173	145,751	600,637
Contractual Services	683,746	606,885	596,837	147,530	587,312
Commodities	97,565	82,233	73,220	7,060	33,890
Capital Expenditures	8,396	9,713	1,715	0	0
Total Public Works - General Fund	1,410,204	1,289,001	1,258,945	300,341	1,221,839

Public Works - Transportation	2009	2010 Budget-	2010 Budget-		
Expenditures by Object	2008 Actual	2009 Budget	Estimated	3 month	12 month
Personal Services	593,103	579,612	476,372	137,982	535,431
Contractual Services	680,161	803,244	719,230	240,646	1,077,951
Commodities	137,164	192,707	207,105	113,083	469,805
Capital Expenditures	80,837	51,002	98,191	8,000	0
Total Public Works - Transportation F	1,491,265	1,626,565	1,500,898	499,711	2,083,187

Public Works - Water & Sewer	2009	2010 Budget-	2010 Budget-		
Expenditures by Object	2008 Actual	2009 Budget	Estimated	3 month	12 month
Personal Services	2,692,300	2,788,792	2,588,383	689,852	2,680,921
Contractual Services	2,052,624	2,179,061	1,902,411	443,319	2,279,887
Commodities	679,474	761,016	629,806	169,322	836,345
Capital Expenditures	0	8,000	8,000	0	14,000
Debt Service	0	0	61,300	0	64,000
Non-Cash Service	3,083,031	2,882,179	3,415,157	800,551	3,431,000
Major Capital Expenditures	536,680	0	872,725	0	2,744,000
Total Public Works - Water & Sewer	9,044,109	5,736,869	9,477,782	2,103,044	12,050,153

FY 2010 Capital Projects by Department

Item	Amount	Fund
Engineering		
Convention Center Parking Expansion	\$ 500,000.00	Tourism
Condemnation Settleement (Fall Crk Rd)	\$ 300,000.00	Tourism
Hwy. 76 Sidewalks to Roark Valley	\$ 50,000.00	Tourism
Hwy. 248 & Hwy. 65 Interchange	\$ 152,930.00	Tourism
Orthophotography Update	\$ 200,000.00	Tourism
Intersection Improvements (Wildwood @ Gretna)	\$ 35,000.00	Tourism
Taneycomo Bridge & Roundabout	\$ 175,000.00	Tourism
Transportation Master Plan	\$ 700,000.00	Tourism
Traffic Signals	\$ 200,000.00	Tourism
Pedestrian Improvements	\$ 200,000.00	Tourism
Parks & Recreation		
Nature Center Parking Lot	99500	Tourism
Roark Valley Trail to Stonebridge	100000	Tourism
Police		
Police/Courts Expansion \$3,000,000	\$ 300,000.00	Capital Projects Planning
Public Works		
Cooper Creek Upgrade Engineering	\$ 725,000.00	Water & Sewer
Lift Station #30 Upgrade \$3,478,000	\$ 350,000.00	Water & Sewer
Compton Plant Improvements \$4,500,000	\$ 450,000.00	Water & Sewer
Variable Frequency Drives (CCWWTP)	\$ 40,000.00	Water & Sewer
Replace Influent Pump (CCWWTP)	\$ 42,000.00	Water & Sewer
Rebuild Water Plant Pump (Meadows)	\$ 28,000.00	Water & Sewer
Replace Chlorine Feeders (Meadows)	\$ 30,000.00	Water & Sewer
Replace Sulphur Dioxide Feeders (Compton)	\$ 30,000.00	Water & Sewer
Sewer Line Replacement	\$ 500,000.00	Water & Sewer
Design of Whisper Cove Gravity Sewer	\$ 36,000.00	Water & Sewer
Watershed Storm Water Study	\$ 20,000.00	Water & Sewer
Lift Station 25 Upgrade	\$ 353,000.00	Water & Sewer
Lift Station Monitoring	\$ 140,000.00	Water & Sewer
Total Capital Projects Planning	\$ 300,000.00	
Total W&S Capital	\$ 2,744,000.00	
Total Tourism	\$ 2,712,430.00	
Total	\$ 5,756,430.00	

Combined Statement of Budgeted Revenues and Expenditures - General Fund				
	2008	2009	2010	2010
	ACTUAL	PROJECTED	3 MO BUDGET	12 MO BUDGET
BEGINNING FUND BALANCE	12,850,529	9,299,143	7,971,681	6,899,289
REVENUES:				
Taxes & Franchise Fees	11,843,758	13,237,413	2,787,205	12,948,988
Licenses and Permits	1,061,481	599,171	46,600	481,005
Court Receipts	642,078	633,942	153,300	636,075
Lease and Rents	1,065,826	1,125,436	178,400	1,532,000
Charges for Services	1,070,191	1,006,140	224,800	1,017,185
Intergovernmental	413,076	0	0	0
Interest Income	473,705	92,115	8,300	102,000
Bond Proceeds				
Misc. Revenue	76,021	258,977	0	220,000
TOTAL REVENUE	16,646,136	16,953,194	3,398,605 0	16,937,253
TOTAL AVAILABLE FUNDS	29,496,665	26,252,337	11,370,286 0	23,836,542
EXPENDITURES				
Mayor & Board	171,680	58,634	15,835	60,530
City Administration	201,473	392,530	114,372	468,705
Administrative Services	982,945	990,475	246,812	1,120,548
Legal	496,201	428,106	125,324	479,445
Finance	1,013,878	819,756	204,907	739,274
Human Resources	258,317	259,257	67,062	280,132
Police	3,959,225	3,282,831	898,288	3,769,808
Fire	2,854,889	2,399,717	692,289	2,771,686
Public Works	1,410,412	1,289,001	300,341	1,221,839
Planning & Development	994,134	720,044	211,692	1,027,894
Engineering	662,803	612,671	159,855	655,356
Health	1,083,091	0		0
Culture & Recreation				
Tourism				
Capital Outlay				
Debt Service--Principal				
Debt Service--Interest & Fiscal Charges				
Non-Depart.	384,354	2,110,634	119,720	1,730,800
TOTAL EXPENDITURES	14,473,402	13,363,656	3,156,497	14,326,017
Other Fin. Sources	0	0	0	0
Transfers To/From Other Funds	-5,724,120	-4,917,000	-1,314,500	-5,207,859
ENDING UNRESERVED FUND BALANCE	9,299,143	7,971,681	6,899,289	4,302,666

Combined Statement of Budgeted Revenues and Expenditures - Convention Center Fund	2008 ACTUAL	2009 PROJECTED	2010 3 MO BUDGET	2010 BUDGET
BEGINNING FUND BALANCE	256,808	816,821	656,467	913,531
REVENUES:				
Taxes & Franchise Fees		0		0
Licenses and Permits				
Court Receipts				
Lease and Rents				
Charges for Services	3,937,780	4,596,903	1,259,378	4,596,903
Intergovernmental				
Interest Income				
Bond Proceeds				
Misc. Revenue				
TOTAL REVENUE	3,937,780	4,596,903	1,259,378	4,596,903
TOTAL AVAILABLE FUNDS	4,194,588	5,413,724	1,915,845	5,510,434
EXPENDITURES				
Mayor & Board				
City Administration				
Administrative Services				
Legal				
Finance				
Human Resources				
Police				
Fire				
Public Works				
Planning & Development				
Engineering				
Health				
Culture & Recreation				
Convention Center	5,162,094	5,457,257	1,489,314	5,957,257
Tourism				
Capital Outlay				
Debt Service--Principal				
Debt Service--Interest & Fiscal Charges				
Non-Departmental				
TOTAL EXPENDITURES	5,162,094	5,457,257	1,489,314	5,957,257
Other Fin. Sources--Refunded Bonds	0	0	0	0
Transfers To/From Other Funds	1,784,327	700,000	487,000	1,500,000
ENDING UNRESERVED FUND BALANCE	816,821	656,467	913,531	1,053,177

Combined Statement of Budgeted Revenues and Expenditures - Tourism Fund				
	2008	2009	2010	2010
	ACTUAL	PROJECTED	3 MO BUDGET	12 MO BUDGET
BEGINNING FUND BALANCE	11,388,958	11,685,835	11,083,431	13,578,331
REVENUES:				
Taxes & Franchise Fees	11,769,977	11,782,487	3,507,500	11,219,000
Licenses and Permits				
Court Receipts				
Lease and Rents				
Charges for Services				
Intergovernmental				
Interest Income	901,900	694,000	23,000	690,000
Bond Proceeds				
Misc. Revenue		0		0
TOTAL REVENUE	12,671,877	12,476,487	3,530,500	11,909,000
TOTAL AVAILABLE FUNDS	24,060,835	24,162,322	14,613,931	25,487,331
EXPENDITURES				
Mayor & Board				
City Administration				
Administrative Services				
Legal				
Finance				
Human Resources				
Police				
Fire				
Public Works				
Planning & Development				
Engineering				
Health				
Culture & Recreation				
Tourism	2,679,977	2,885,647	710,000	2,476,185
Capital Outlay				
Debt Service--Principal	2,256,000	2,357,000	0	2,462,000
Debt Service--Interest & Fiscal Charges	1,671,019	1,546,700	0	1,426,007
Non-Departmental				
TOTAL EXPENDITURES	6,606,996	6,789,347	710,000	6,364,192
Other Fin. Sources--Refunded Bonds		0	0	0
Transfers To/From Other Funds	-5,768,004	-6,289,544	-325,600	-1,904,200
ENDING UNRESERVED FUND BALANCE	11,685,835	11,083,431	13,578,331	17,218,939
			**5,309,872 Reserved	

Combined Statement of Budgeted Revenues and Expenditures - Transportation Fund	2008 ACTUAL	2009 PROJECTED	2010 3 MO BUDGET	2010 12 MO BUDGET
BEGINNING FUND BALANCE	2,001,423	2,912,122	784,045	983,084
REVENUES:				
Taxes & Franchise Fees	5,367,855	5,469,821	1,255,000	5,281,507
Licenses and Permits				
Court Receipts				
Lease and Rents				
Charges for Services				
Intergovernmental				
Interest Income				
Bond Proceeds				
Misc. Revenue				
TOTAL REVENUE	5,367,855	5,469,821	1,255,000	5,281,507
TOTAL AVAILABLE FUNDS	7,369,278	8,381,943	2,039,045	6,264,591
EXPENDITURES				
Mayor & Board				
City Administration				
Administrative Services				
Legal				
Finance				
Human Resources				
Police				
Fire				
Public Works	1,491,266	1,500,898	499,711	2,083,187
Planning & Development				
Engineering				
Health				
Culture & Recreation				
Tourism				
Capital Outlay				
Debt Service--Principal				
Debt Service--Interest & Fiscal Charges				
Non-Departmental				
TOTAL EXPENDITURES	1,491,266	1,500,898	499,711	2,083,187
Other Fin. Sources--Refunded Bonds	0	0		0
Transfers To/From Other Funds	-2,965,890	-6,097,000	-556,250	-2,097,000
ENDING UNRESERVED FUND BALANCE	2,912,122	784,045	983,084	2,084,404

Combined Statement of Budgeted Revenues and Expenditures - Debt Service Fund	2008 ACTUAL	2009 PROJECTED	2010 3 MO BUDGET	2010 12 MO BUDGET
BEGINNING FUND BALANCE	34,994,690	30,128,010	30,535,621	28,825,398
REVENUES:				
Taxes & Franchise Fees	3,194,168	3,638,909	414,900	3,596,000
Licenses and Permits				
Court Receipts				
Lease and Rents	0	0	0	0
Charges for Services				
Intergovernmental	6,807,488	4,110,537	1,488,750	4,010,349
Interest Income	885,894	602,068	205,000	532,900
Bond Proceeds				
Misc. Revenue				
TOTAL REVENUE	10,887,550	8,351,514	2,108,650	8,139,249
TOTAL AVAILABLE FUNDS	45,882,240	38,479,524	32,644,271	36,964,647
EXPENDITURES				
Mayor & Board				
City Administration				
Administrative Services				
Legal				
Finance				
Human Resources				
Police				
Fire				
Public Works				
Planning & Development				
Engineering				
Health				
Culture & Recreation				
Tourism				
Capital Outlay				
Debt Service--Principal	1,635,000	961,100	0	2,590,000
Debt Service--Interest & Fiscal Charges	12,794,336	12,970,476	5,524,723	13,103,459
Non-Departmental	6,390,435	85,827	3,500	19,355
TOTAL EXPENDITURES	20,819,771	14,017,403	5,528,223	15,712,814
Other Fin. Sources--Refunded Bonds	3,646,541	0	0	0
Transfers To/From Other Funds	1,419,000	6,073,500	1,709,350	6,067,200
ENDING UNRESERVED FUND BALANCE	30,128,010	30,535,621	28,825,398	27,319,033

Combined Statement of Budgeted Revenues and Expenditures - Capital Projects Fund	2008 ACTUAL	2009 PROJECTED	2010 3 MO BUDGET	2010 12 MO BUDGET
BEGINNING FUND BALANCE	3,771,249	3,760,905	6,279,253	6,279,253
REVENUES:				
Taxes & Franchise Fees				
Licenses and Permits				
Court Receipts				
Lease and Rents				
Charges for Services				
Intergovernmental				
Interest Income				
Bond Proceeds				
Misc. Revenue		2,399		
TOTAL REVENUE	0	2,399	0	0
TOTAL AVAILABLE FUNDS	3,771,249	3,763,304	6,279,253	6,279,253
EXPENDITURES				
Mayor & Board				
City Administration				
Administrative Services				
Legal				
Finance				
Human Resources				
Police				
Fire				
Public Works				
Planning & Development				
Engineering				
Health				
Culture & Recreation				
Tourism				
Capital Outlay	7,614,255	6,113,095	0	2,712,430
Debt Service--Principal				
Debt Service--Interest & Fiscal Charges		0		0
Non-Departmental	1,885			
TOTAL EXPENDITURES	7,616,140	6,113,095	0	2,712,430
Other Fin. Sources--Refunded Bonds	0	0	0	0
Transfers To/From Other Funds	7,605,796	8,629,044	0	0
ENDING UNRESERVED FUND BALANCE	3,760,905	6,279,253	6,279,253	3,566,823

Combined Statement of Budgeted Revenues and Expenditures - Capital Projects Planning	2008 ACTUAL	2009 PROJECTED	2010 3 MO BUDGET	2010 BUDGET
BEGINNING FUND BALANCE	32,934	32,934	32,934	32,934
REVENUES:				
Taxes & Franchise Fees				
Licenses and Permits				
Court Receipts				
Lease and Rents				
Charges for Services				
Intergovernmental				
Interest Income				
Bond Proceeds	0	0	0	0
Misc. Revenue				
TOTAL REVENUE	0	0	0	0
TOTAL AVAILABLE FUNDS	32,934	32,934	32,934	32,934
EXPENDITURES				
Mayor & Board				
City Administration				
Administrative Services				
Legal				
Finance				
Human Resources				
Police				300,000
Fire				
Public Works				
Planning & Development				
Engineering				
Health				
Culture & Recreation				
Tourism				
Capital Outlay				
Debt Service--Principal				
Debt Service--Interest & Fiscal Charges				
Non-Departmental				
TOTAL EXPENDITURES	0	0	0	300,000
Other Fin. Sources--Refunded Bonds	0	0	0	0
Transfers To/From Other Funds		0	0	300,000
ENDING UNRESERVED FUND BALANCE	32,934	32,934	32,934	32,934

Combined Statement of Budgeted Revenues and Expenditures - Perpetual Care Fund	2008 ACTUAL	2009 PROJECTED	2010 3 MO BUDGET	2010 BUDGET
BEGINNING FUND BALANCE	3,860	3,960	3,960	3,960
REVENUES:				
Taxes & Franchise Fees				
Licenses and Permits				
Court Receipts				
Lease and Rents				
Charges for Services				
Intergovernmental				
Interest Income				
Bond Proceeds				
Misc. Revenue	100	0	0	0
TOTAL REVENUE	100	0	0	0
TOTAL AVAILABLE FUNDS	3,960	3,960	3,960	3,960
EXPENDITURES				
Mayor & Board				
City Administration				
Administrative Services				
Legal				
Finance				
Human Resources				
Police				
Fire				
Public Works				
Planning & Development				
Engineering				
Health				
Culture & Recreation				
Tourism				
Capital Outlay				
Debt Service--Principal				
Debt Service--Interest & Fiscal Charges				
Non-Departmental				
TOTAL EXPENDITURES	0	0	0	0
Other Fin. Sources--Refunded Bonds	0	0	0	0
Transfers To/From Other Funds	0	0	0	0
ENDING UNRESERVED FUND BALANCE	3,960	3,960	3,960	3,960

Combined Statement of Budgeted Revenues and Expenditures - Recreation Fund				
	2008	2009	2010	2010
	ACTUAL	PROJECTED	3 MO BUDGET	12 MO BUDGET
BEGINNING FUND BALANCE	63,936	152,605	576,174	438,120
REVENUES:				
Cigarette Tax	88,541	98,900	26,500	90,000
Intergovernmental--Grants	72,621	44,659	0	0
Campground	449,499	545,157	127,230	468,500
Miscellaneous	1,561	2,853	0	0
Rents & Leases	140,192	143,125	33,800	144,348
Contributions	48,017	42,000	10,000	40,000
Pool Admissions	123,237	126,437	0	114,000
Swim Team	0	11,957	0	9,250
Ball Programs	90,664	105,526	19150	92,800
Golf	57,653	69,800	11000	62,000
Tennis Revenue	4,808	3,565	0	4,000
Recreation Center/Tournaments	75,251	88,924	9045	252,500
Concessions	157,375	152,000	2500	130,000
Day Camp	50,170	56,365	0	50,170
Community Center	25,734	20,152	5600	22,000
TOTAL REVENUE	1,385,323	1,511,420	244,825	1,479,568
TOTAL AVAILABLE FUNDS	1,449,259	1,664,025	820,999	1,917,688
EXPENDITURES				
Parks & Recreation Administration	275,839	232,207	54,300	251,143
Recreation Center/Tournaments	737,741	700,463	158,865	826,021
Day Camp	38,842	57,328	0	54,702
Ball Program		185,369	36,198	190,398
Campground	290,640	261,758	61,420	264,846
Park Program/Parks	479,334	248,744	33,774	202,971
Community Center	83,558	71,472	20,334	81,497
Swimming Pool	110,268	159,578	2,572	140,758
Golf Course	80,434	71,932	15,416	78,953
TOTAL EXPENDITURES	2,096,656	1,988,851	382,879	2,091,289
Other Fin. Sources--Refunded Bonds	0	0	0	0
Transfers To/From Other Funds	800,001	901,000	0	591,859
ENDING UNRESERVED FUND BALANCE	152,605	576,174	438,120	418,258

Combined Statement of Budgeted Revenues and Expenditures - Water & Sewer Fund	2008 ACTUAL	2009 PROJECTED	2010 3 MO BUDGET	2010 12 MO BUDGET
BEGINNING FUND BALANCE	74,680,532	78,951,284	75,985,177	75,395,918
REVENUES:				
Operation Revenues:				
Charges for Services:				
Water	2,536,923	2,441,000	633,000	2,535,000
Sewer	2,814,055	2,862,384	822,785	3,291,642
Rental Income				
Miscellaneous	17,732	43,743	5,000	20,000
Bond Proceeds				
Nonoperating Revenues (Expenditures)				
Sewer Capacity Fees	537,838	164,000	30,000	164,000
Interest Income	37,065	69,000	17,500	70,000
Intergovernmental	6,523,130	0		0
Gain on Disposal of Capital Assets	-2,498			
Interest Expense	-60,232	58,823	5,500	58,000
Income (loss) before transfers				
TOTAL REVENUE	12,404,013	5,638,950	1,513,785	6,138,642
TOTAL AVAILABLE FUNDS	87,084,545	84,590,234	77,498,962	81,534,560
EXPENDITURES				
Operation Expenditures:				
Personal Services	2,692,301	2,588,383	689,852	2,680,921
Contractual Services	2,052,621	1,902,411	443,319	2,279,887
Commodities	679,467	629,806	169,322	836,345
Capital	0	8,000	0	14,000
Debt Service	0	61,300	0	64,000
Depreciation	3,083,031	3,415,157	800,551	3,431,000
Operating Income (loss)	0			
TOTAL EXPENDITURES	8,507,420	8,605,057	2,103,044	9,306,153
Other Fin. Sources--Refunded Bonds	0	0	0	0
Transfers To/From Other Funds	374,159	0	0	0
ENDING UNRESERVED FUND BALANCE	78,951,284	75,985,177	75,395,918	72,228,407
Long-Term Assets & Liabilities	77,739,393			
Assets Available	1,211,891	1,660,941	1,872,233	2,135,722

Combined Statement of Budgeted Revenues and Expenditures - Capital Projects-W/S	2008 ACTUAL	2009 PROJECTED	2010 3 MO BUDGET	2010 12 MO BUDGET
BEGINNING FUND BALANCE	681,103	1,487,423	1,614,698	1,614,698
REVENUES:				
Operation Revenues:				
Charges for Services:				
Water				
Sewer				
Rental Income				
Miscellaneous				
Bond Proceeds				
Nonoperating Revenues (Expenditures)				
Sewer Capacity Fees				
Interest Income				
Intergovernmental	0	0	0	493,000
Gain on Disposal of Capital Assets				
Interest Expense				
Income (loss) before transfers				
TOTAL REVENUE	0	0	0	493,000
TOTAL AVAILABLE FUNDS	681,103	1,487,423	1,614,698	2,107,698
EXPENDITURES				
Operation Expenditures:				
Personal Services				
Contractual Services	405,092	309,267	0	0
Commodities				
Capital	131,588	563,458	0	2,744,000
Debt Service				
Depreciation				
Operating Income (loss)	0			
TOTAL EXPENDITURES	536,680	872,725	0	2,744,000
Other Fin. Sources--Refunded Bonds	0	0	0	0
Transfers To/From Other Funds	1,343,000	1,000,000	0	750,000
ENDING UNRESERVED FUND BALANCE	1,487,423	1,614,698	1,614,698	113,698

Combined Statement of Budgeted Revenues and Expenditures - Internal Service	2008 ACTUAL	2009 PROJECTED	2010 3 MO BUDGET	2010 12 MO BUDGET
BEGINNING FUND BALANCE	1,895,612	1,074,600	831,512	831,512
REVENUES:				
Operation Revenues:				
Charges for Services:				
Water				
Sewer				
Rental Income	728,356	0	0	587,756
Miscellaneous				
Bond Proceeds				
Nonoperating Revenues (Expenditures)				
Sewer Capacity Fees				
Interest Income				
Intergovernmental				
Gain on Disposal of Capital Assets	-34,596	0	0	0
Interest Expense				
Income (loss) before transfers				
TOTAL REVENUE	693,760	0	0	587,756
TOTAL AVAILABLE FUNDS	2,589,372	1,074,600	831,512 0	1,419,268
EXPENDITURES				
Operation Expenditures:				
Personal Services				
Contractual Services				
Equipment		12,000		182,000
Depreciation				
Motor Vehicles	1,514,772	231,088		334,500
TOTAL EXPENDITURES	1,514,772	243,088	0	516,500
Other Fin. Sources--Refunded Bonds	0	0		0
Transfers To/From Other Funds	0	0		0
ENDING UNRESERVED FUND BALANCE	1,074,600	831,512	831,512	902,768